



County Offices
Newland
Lincoln
LN1 1YL

17 February 2016

Overview and Scrutiny Management Committee

A meeting of the Overview and Scrutiny Management Committee will be held on **Thursday, 25 February 2016 at 10.00 am in Committee Room One, County Offices, Newland, Lincoln LN1 1YL** for the transaction of the business set out on the attached Agenda.

Yours sincerely

A handwritten signature in black ink, appearing to be 'Tony McArdle', written over a horizontal line.

Tony McArdle
Chief Executive

Membership of the Overview and Scrutiny Management Committee (17 Members of the Council and 4 Added Members)

Councillors P J O'Connor (Chairman), Mrs A M Newton (Vice-Chairman), C J T H Brewis, A Bridges, Mrs J Brockway, M Brookes, P M Dilks, R L Foulkes, A G Hagues, R J Hunter-Clarke, A J Jesson, C E H Marfleet, Mrs M J Overton MBE, R B Parker, C L Strange, Mrs C A Talbot and R Wootten

Added Members

Church Representatives: Mr S C Rudman and Mr P Thompson

Parent Governor Representatives: Mr C V Miller and Mrs E Olivier-Townrow

**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE AGENDA
THURSDAY, 25 FEBRUARY 2016**

Item	Title	Pages
1	Apologies for Absence/Replacement Members	~
2	Declaration of Members' Interest	~
3	Minutes of the meeting of the Committee held on 28 January 2016	5 - 12
4	Chairman's Announcements	~
5	Consideration of Call-Ins <i>(To consider Call-Ins, should any be received)</i>	~
6	Proposal for Scrutiny Reviews <i>(To consider proposals for Scrutiny Reviews, should any be received)</i>	~
7	Consideration of Councillor Call for Actions <i>(To consider Councillor Call for Actions, should any be received)</i>	~
8	Revenue and Capital Budget Monitoring Report 2015/16 <i>(To receive a report from Tony Warnock (Operations and Financial Advice Manager), which invites the Committee to review, discuss and note the contents of the report, and consider any comments for the Executive prior to its meeting on the 1 March 2016)</i>	13 - 28
9	Council Business Plan 2015 - 2016 Performance Report, Quarter Three <i>(To receive a report by Jasmine Sodhi (Performance and Equalities Manager), which invites the Committee to review, scrutinise and comment on Quarter 3 performance)</i>	29 - 86
10	Overview and Scrutiny Work Programme <i>(To consider a report by Nigel West (Head of Democratic Services and Statutory Scrutiny Officer), which invites the Committee to consider the content of its work programme and the work programmes of the Council's other scrutiny committees)</i>	87 - 110

Democratic Services Officer Contact Details

Name: **Cheryl Hall**

Direct Dial **01522 552113**

E Mail Address cheryl.hall@lincolnshire.gov.uk

Please note: for more information about any of the following please contact the Democratic Services Officer responsible for servicing this meeting

- Business of the meeting
- Any special arrangements
- Copies of reports

Contact details set out above.

All papers for council meetings are available on:
www.lincolnshire.gov.uk/committeerecords



OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE 28 JANUARY 2016

PRESENT: COUNCILLOR P J O'CONNOR (CHAIRMAN)

Councillors Mrs A M Newton (Vice-Chairman), C J T H Brewis, A Bridges, M Brookes, P M Dilks, R L Foulkes, A G Hagues, R J Hunter-Clarke, A J Jesson, C E H Marfleet, Mrs M J Overton MBE, R B Parker, C L Strange and R Wootten.

Added Members

Parent Governor Representatives: Mrs E Olivier-Townrow.

Officers in attendance:-

Simon Evans (Health Scrutiny Officer), David Forbes (County Finance Officer), Michelle Grady (Head of Finance (Communities)), Steve Houchin (Head of Finance (Adult Care)), Phil Hughes (Strategic Planning Policy Manager), Tracy Johnson (Senior Scrutiny Officer), Claire Machej (Head of Finance (Corporate)), Mark Popplewell (Head of Finance, Children's Services), Jasmine Sodhi (Performance and Equalities Manager), Daniel Steel (Scrutiny Officer), Nigel West (Head of Democratic Services) and Catherine Wilman (Democratic Services Officer).

At this stage in the proceedings, it was noted that this would be Mrs E Oliver-Townrow's last meeting. The Committee expressed its thanks for her hard work on the Committee over the last four years.

48 APOLOGIES FOR ABSENCE/REPLACEMENT MEMBERS

Apologies for absence were received from Councillors: Mrs J Brockway, Mrs C A Talbot and Added Members Mr P Thompson and Mr C V Miller.

49 DECLARATION OF MEMBERS' INTEREST

Councillor Mrs A M Newton declared an interest in Item 10 on the agenda (Minute no 57) South East Lincolnshire Draft Local Plan as she had acted for land owners involved with the plan.

50 MINUTES OF THE MEETING OF THE COMMITTEE HELD ON 21 DECEMBER 2015

RESOLVED

That the minutes of the meeting of the Committee held on 21 December 2015 be approved as a correct record and signed by the Chairman.

2

**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE
28 JANUARY 2016**

51 CONSIDERATION OF CALL-INS

No Call-Ins had been received.

52 PROPOSAL FOR SCRUTINY REVIEWS

There were no proposals for scrutiny reviews.

53 CONSIDERATION OF COUNCILLOR CALL FOR ACTIONS

No Councillor Call for Actions had been received.

54 REVIEW OF FINANCIAL RISK ASSESSMENT

Consideration was given to a report which updated the Committee on the review of the Council's financial risks which took place in November 2014. It considered the outcomes from the financial risk assessment for 2014/15 and updated the risk assessment to help determine an appropriate target level for the Council's general reserves for 2016/17.

The County Finance Officer took the Committee through the risk register and explained how the risk had been calculated, using a scale of 'likelihood' from 1 – very unlikely to 4 – very probable. In addition, it illustrated what value of the general reserve would be used for each risk.

In response to questions from the Committee, the following was confirmed by Officers:

- The Council borrowed money from the Public Works Loan Board, a body within HM Treasury, with an average interest rate of 4.1%. This was a far cheaper way of borrowing money compared to the private sector;
- A report on formal budget monitoring would be brought to the next meeting of the committee in advance of being presented to the Executive. This report would demonstrate how accurate the £10million estimate for the underspend had been for this financial year.

RESOLVED

That the report and comments made be noted.

55 COUNCIL BUDGET 2016/17

Consideration was given to a report which provided the Committee with an opportunity to consider the budget proposals made by the Executive at its meeting on 5 January on the proposed Council Budget for 2016/17.

The Executive would make its final budget proposals at its meeting on 2 February 2016 and comments made by this Committee would be fed back to the Executive for

this meeting. These final proposals would be considered by the meeting of the County Council on 19 February 2016.

The report and budget was discussed and the Committee made the following comments in relation to the overall budget proposals:

- The Committee expressed its dissatisfaction with the government's settlement for 2016/17;
- Concerns were raised about the impact of the budget reductions on the services affected and the wider impact on other council activities. The Committee urged the Executive to take into account the impact of the budget reductions on other Council activities;
- The Committee was informed that an additional £12.5m of funding had been identified over the last month. The Committee urged the Executive to allocate extra funding from the additional £12.5m to the high priority areas outlined in the report.

RESOLVED

That the report be noted and comments made be reported to the Executive.

56 DRAFT COUNCIL BUSINESS PLAN 2016/17

The Committee considered a report which provided the outcomes and measures incorporated in the draft Council Business Plan 2016/17.

The format and content of the Council Business Plan remained largely unchanged from 2015/16, except for the inclusion of 2016/17 targets. The changes made to the original plan were detailed in the report at Appendix B.

Members felt that the Committee should have considered the Draft Business Plan before discussing the budget.

There were several queries from Members on the performance of some measures. The Performance and Equalities Manager explained that there was a considerable difference to figures in the *Current Target* and *Current Performance* columns because the *Current Performance* only included information from Quarter 2.

It was suggested that an extra column for forecasting be added to the Plan. The Officer agreed to explore this further.

Generally, service areas had been more cautious by setting targets for 2016-17 similar to those targets which applied in the current year.

It was suggested that a new measure, assessing the costs associated with the problems arising from the Serco contract, be added.

**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE
28 JANUARY 2016**

RESOLVED

That the report and comments made be noted.

57 SOUTH EAST LINCOLNSHIRE DRAFT LOCAL PLAN

It was noted that, at this point in the proceedings, Councillor Mrs A M Newton left the meeting pursuant to Minute 49.

The Committee considered a report which updated Members on the progress of the South East Lincolnshire Draft Local Plan and its implications for the County Council. Comments made at the Committee would be forwarded to the South East Lincolnshire Local Plan Team for their consideration.

The Plan was a statutory planning document currently being prepared by the South East Lincolnshire Joint Policy Unit (JPU) on behalf of the South East Lincolnshire Joint Planning Committee. The Council was a statutory partner, with representation on the committee and provided officer time to support the work of the JPU.

The Local Plan would guide development and the use of land in south East Lincolnshire from the 1 April 2011 to 31 March 2036 and would help to shape how the area would change over this period.

This Draft Local Plan was currently out for public consultation, which would come to an end on 19 February 2016. Following this there were three further stages which culminated in the adoption of the Local Plan in February 2017. It was reported that there was financial risk if the plan was not adopted by the specified date.

During discussion of the Draft Plan, the following was confirmed by the Officer:

- The main service areas of any new development (infrastructure and defences) would be paid for by the developers and would be managed with an infrastructure delivery plan;
- An additional 1,350 – 2,000 new houses were planned in Holbeach. The pressure of new homes on the local area had an impact on improving existing services;
- It was an ambitious plan but Officers were confident it was deliverable;
- Central Government was promoting cleaner vehicles on the road and air pollution was being measured by Boston Borough and South Holland District Council's Environmental Health officers;

There were concerns from some Councillors that the number of planned dwellings was too dense for the area concerned and felt that a scattering of smaller settlements would be better. The Officer countered that the development would be phased in and not built all at once. In addition, it was explained that a more urban concentration of dwellings provided a better balance of houses for the money.

Members felt there was not enough information in the report about infrastructure, especially public transport.

OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE
28 JANUARY 2016

It was felt that additional housing could also be acquired by converting disused buildings, however the Officer could not comment on how much of the development would use green or brown field sites.

RESOLVED

That the report and comments made be noted.

58 REVIEW OF SCRUTINY

The Committee considered a report which sought to summarise the views of the Overview and Scrutiny Management Committee when it considered the independent report following a review of scrutiny at Lincolnshire County Council. The review provided a framework for delivering improvements.

The report recommended that the Committee set up a working group to consider the recommendations in the independent report in detail and report back to the Committee on the options for delivery. The following Councillors volunteered to be members:

Councillors C L Strange, R B Parker, Mrs M J Overton MBE, A J Jesson, C J T H Brewis, R L Foulkes, Mrs A M Newton.

The timescales for the working group and draft terms of reference were included with the report.

It was suggested that the working group report back to Committee at its April 2016 meeting.

RESOLVED

1. That the progress already made on the recommended changes to scrutiny at Lincolnshire County Council be noted;
2. That a working group to consider the recommendations in detail and report back to the Committee on the options for delivery, in accordance with the terms of reference attached as Appendix A, be established;
3. That the membership of the working group and timescales for the group to report back to the committee be agreed.

59 OVERVIEW AND SCRUTINY WORK PROGRAMME

The Committee considered its own work programme and the scrutiny committee work programmes for 2016.

It was suggested that a standing item, to be included on each agenda, detailing feedback from the Executive, be added to the work programme.

**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE
28 JANUARY 2016**i) Adults Scrutiny Committee

There were no changes to the work programme.

ii) Children and Young Peoples Scrutiny Committee

There were no changes to the work programme.

iii) Community and Public Safety Scrutiny Committee

There were no changes to the work programme. It was reported that the Community Engagement Strategy Revision scheduled for the meeting on 9 March would be considered by the Council Meeting in May 2016.

iv) Economic Scrutiny Committee

There were no changes to the Committee's work programme.

v) Environmental Scrutiny Committee/Flood and Drainage Management Scrutiny Committee

There were no changes to the work programme.

It was reported that the Chairman wished to re-designate two forthcoming Environmental Scrutiny Committee meetings as meetings of the Flood and Drainage Management Scrutiny Committee, in the light of the increasing workload of the latter Committee.

vi) Health Scrutiny Committee for Lincolnshire

There were no changes to the work programme.

It was reported that there was now an intention for the Lincolnshire Health and Care (LHAC) programme public consultation to commence after 1 July 2016, but it was noted that the consultation on LHAC had been delayed several times previously and this intended date should be treated with caution.

vii) Highways and Transport Scrutiny Committee

There were no changes to the work programme.

viii) Value for Money Scrutiny Committee

It was reported that, in addition to the draft work programme in the report, the following reports would be added to the agenda for the meeting on 22 February 2016:

- Treasury Management Quarter 3 Performance Report;
- One Public Estate

RESOLVED

1. That the content of the Overview and Scrutiny Management Committee work programme, as detailed at Appendix A to the report, be approved;
2. That the work programmes from the Council's other Overview and Scrutiny Committees, as detailed at Appendix B to the report, be approved;
3. That the Working Group activity, as detailed at Appendix C to the report, be noted;
4. That the Forward Plan of Key Decisions from 1 February 2016, as detailed at Appendix D to the report, be noted.

The meeting closed at 1.45 pm.

This page is intentionally left blank

Open Report on behalf of Pete Moore, Executive Director of Finance and Public Protection

Report to:	Overview and Scrutiny Management Committee
Date:	25 February 2016
Subject:	Revenue and Capital Budget Monitoring Report 2015/16

Summary:

This is the last budget monitoring report for the financial year 2015/16. It is being presented to the Executive on the 1 March 2016. It compares projected expenditure with the approved budget and provides explanations for any significant over or under spending.

Actions Required:

That members of this committee review, discuss and note the contents of the report, and consider any comments from the Executive prior to its meeting on the 1 March 2016.

1. Background

1.1 The attached report will be presented to the Executive on 1 March 2016.

2. Conclusion

Comments from this Committee regarding the 2015/16 budget monitoring position of the Council should be passed to the Executive.

3. Consultation

a) Policy Proofing Actions Required

n/a

4. Appendices

These are listed below and attached at the back of the report

Appendix A	Revenue and Capital Budget Monitoring Report 2015/16 being presented to the Executive on 1 March 2016.
------------	--

5. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by David Forbes, who can be contacted on 01522 553642 or david.forbes@lincolnshire.gov.uk .

Open Report on behalf of Pete Moore, Executive Director of Finance and Public Protection

Report to:	Executive
Date:	01 March 2016
Subject:	Revenue and Capital Budget Monitoring Report 2015/16
Decision Reference:	I010739
Key decision?	No

Summary:

This report provides an update on spending compared with budgets for the financial year which started on 1 April 2015.

The tables in this report show the actual income and expenditure for 10 months of this financial year, along with the projections for spendings and a comparison of the projections against the approved budgets.

Recommendation(s):

Note the current position on the revenue and capital budgets.

Alternatives Considered:

1. This report shows the actual revenue and capital expenditure to date, and expected projected outturns for 2015/16 therefore no alternatives have been considered.

Reasons for Recommendation:

To consider the Council's budget monitoring position and decide on any corrective action necessary.

1. Background

1.1 In summary:

- Total revenue spending is predicted to be £7.738m less than the total budget (excluding the projected underspendings on Schools budgets);
- Total revenue income is predicted to be £2.548m, less than the total budget as a result of reductions in funding;
- General reserves at the year end are forecast on this basis to be within the 2.5% to 3.5% range at the upper end, estimated to be at 3.5% of the total budget based on current spending; and
- Net capital spending is projected to be £22.883m less than the approved 2015/16 programme total.

DISCUSSION

Revenue

Table A (Position as at 29 January 2016)

	Revised Net Revenue Budget	Net Expenditure	Year End Forecast	Forecast Variance	Forecast Variance
	£'000	£'000	£'000	£'000	%
COMMISSIONING STRATEGIES					
Readiness for School	8,369	6,388	8,118	-252	-3.01
Learn & Achieve	36,113	23,587	35,489	-624	-1.73
Readiness for Adult Life	6,383	5,166	5,985	-398	-6.23
Children are Safe and Healthy	55,525	37,745	55,653	128	0.23
Adult Safeguarding	3,256	1,385	3,256	0	0.00
Adult Frailty & Long Term Conditions	93,094	39,147	92,906	-188	-0.20
Carers	2,044	901	1,432	-612	-29.95
Adult Specialities	47,243	49,240	46,818	-425	-0.90
Community Resilience & Assets	12,672	10,707	13,660	988	7.79
Wellbeing	38,528	35,131	36,329	-2,199	-5.71
Sustaining & Developing Prosperity Through Infrastructure	50,201	19,068	48,409	-1,792	-3.57
Protecting & Sustaining the Environment	23,849	18,726	25,001	1,152	4.83
Sustaining & Growing Business & the Economy	1,819	1,456	1,718	-101	-5.53
Protecting The Public	24,646	18,664	25,126	480	1.95
How We Do Our Business	8,333	7,020	8,655	322	3.86
Enablers & Support To Council's Outcomes	38,751	35,949	37,041	-1,710	-4.41
Public Health Grant Income	-32,672	-30,650	-30,650	2,022	-6.19
TOTAL COMMISSIONING STRATEGIES	418,154	279,630	414,945	-3,209	-0.77
OTHER BUDGETS					
Capital Financing Charges	49,878	-276	46,689	-3,188	-6.39
Contingency	2,515	0	2,515	0	0.00
Other Budgets	13,241	9,227	11,900	-1,341	-10.13
TOTAL OTHER BUDGETS	65,634	8,951	61,104	-4,529	-6.90
SCHOOL BUDGETS					
Schools (DSB)	467,648	184,804	466,070	-1,578	-0.34
Schools Related Expenditure (DSB)	23,168	16,368	22,541	-627	-2.71
Dedicated Schools Grant	-492,049	-210,506	-492,049	0	0.00
Schools Budgets (Other Funding)	-3,763	-6,135	-3,763	0	0.00
TOTAL SCHOOL BUDGETS	-4,996	-15,469	-7,201	-2,205	44.14
TOTAL EXPENDITURE	478,792	273,112	468,848	-9,944	-2.08
INCOME					
Revenue Support Grant	-94,670	-83,189	-94,670	0	0.00
Business Rates	-106,057	-85,461	-103,996	2,060	-1.94
Council Tax	-237,253	-190,048	-237,561	-307	0.13
Other Non Specific Grants	-16,110	-14,112	-15,315	795	-4.94
TOTAL INCOME	-454,090	-372,811	-451,542	2,548	-0.56
USE OF BALANCES					
Use of Balances - Earmarked Reserves	-24,401	-4,072	-24,401	0	0.00
Use of Balances - General Reserves	-300	-300	-300	0	0.00
TOTAL USE OF RESERVES	-24,701	-4,372	-24,701	0	0.00
TOTAL	0	-104,071	-7,395	-7,395	

1.2 Ongoing issues with Agresso means that Budget Holders, Budget Managers and the supporting finance team are only able to produce limited information that can be used to estimate the financial outcome at the end of 2015/16.

1.3 However, Officers continue to have a degree of oversight and are able to identify issues that have or will arise over the coming months, through the use of legacy systems, spreadsheets and performance information, along with discussions with budget holders, and managers. The experience, close working relationship and knowledge of those involved provide a level of assurance in addition to the pre-existing systems available to us.

Children's Services

1.4 **Readiness for School** has a £0.252m underspend - This commissioning strategy covers Children's Centre costs, commissioned services and early education. The underspend is mainly due to vacancies held whilst awaiting the outcome of the staffing consultation process.

1.5 **Learn and Achieve** £0.624m underspend - This commissioning strategy covers Home to School/College Transport, Children with Disabilities, Statementing Process and Interventions, Schools Improvement and other School Services. The majority of the underspend relates to Home to School/College Transport and is due to a combination of a reduction in the number of entitled pupils which has allowed for contracts to be affected financially and continued extensive efforts to achieve efficiency savings. Whilst this information is based on invoices for the new academic year this budget continues to be a difficult area to predict and this level of underspend should be treated with some caution.

1.6 **Readiness for Adult Life** £0.398m underspend – £0.317m of the underspend relates to additional income at the Lincolnshire Secure Unit.

1.7 **Children are Safe and Healthy** £0.128m overspend - An increase in the number of Looked After Children some of which have complex needs, has led to an expected overspend on out of county placements of £1.694m and looked after children £0.858m. These budget pressures have been partially met through the one-off funding devolved to areas from the Legal Shared Services underspend, the 2014-2015 carry forward and ad-hoc cost reductions such as current year legal spending.

Adult Care (Adult Safeguarding, Adult Frailty & Long Term Conditions, Carers, and Adult Specialities)

1.08 Based on information received up to 31 January 2016 our best estimate is that Adult Care will produce an underspend of £1.225m against a budget of budget of £145.637m.

1.09 Areas of ongoing concern include the impact of the recent changes to the homecare service within the Adult Frailties commissioning strategy which has

resulted in additional Direct Payment growth and an increase in Short term care placements through the use of deficit beds.

1.10 Residential placement activity has seen an overall reduction in the current financial year; placement numbers for the current year are lower than same time last year with base budget placements showing a reduction when compared to the same time last year, resulting in a consistently lower placement numbers in long term care this year when compared to 2014/15.

1.11 Within Adult Specialties Commissioning Strategy there have been fewer Learning Disability residential placements made than expected in the current year to date but these may yet come through prior to year-end. This has resulted in an under spend on Residential and Nursing Care budgets in 2015-16. There has also been some success in transferring costs to other Local Authorities through challenge of Ordinary Residency rules.

1.12 The Carers Commissioning Strategy has seen a reduction in the projected number of Direct Payments that will be made to carers. This is primarily due to the slower than anticipated uptake in carer activity following changes brought about by implementation of the Care Act 2014, it is anticipated numbers will rise in the final months of the current financial year. The reduction in care activity has also had an impact on a number of other carers services delivered on behalf of Adult Care, again it is anticipated that service activity will increase over time.

1.13 Based on income collected as at the end of December for Debtor/Non Residential and Direct Payments income is significantly higher than expected, mainly due to Direct Payment refunds through audits that have been carried out. Work is being undertaken to ensure the income has been paid, to ensure there is not an issue with bad debts in 2016/17.

1.14 Due to delays in the implementation of Mosaic the additional income to be derived from the review of the Contributions Policy (now agreed by the Executive) will be delayed. For each quarter delay there is a predicted loss of additional income of £0.250m. As Mosaic seems unlikely to be implemented before April 2016 this will reduce anticipated income by £0.250m in 2015/16.

Community Resilience & Assets

1.15 There is currently an overspend of £0.988m showing for this area which mainly relate to Customer Service Centre (CSC) charges from Serco (£0.652m), and Chance to Share sports centre costs (£0.307m). The savings for the CSC are reliant upon requests being moved to less expensive self service methods, and a project to progress this is currently underway.

Wellbeing

1.16 The Wellbeing commissioning strategy is currently projecting an underspend of £2.199m which is a reflection of variances in a number of areas. A number of

Health Improvement contracts which are activity based are projected to be underspent (£0.286m). Staff vacancies are currently being held to assist with any future savings required from staff reductions (£0.521m). The smoking cessation contract has been through a re-procurement process and the variance in activity during this time has created a drop in expected costs for the related prescribing charges we are responsible for (£0.373m). The Wellbeing and Housing Related Support Contracts have been able to bring forward some savings from their activity which is being reported as a projected underspend (£1.092m). There continues to be pressure on the Coroners budget, mainly due to the impact of long inquests and the number of deaths requiring coroner services, this is currently projected as an overspend for this year (£0.195m).

Sustaining and Developing Prosperity Through Infrastructure

1.17 Within the Heritage and Tourism Operation and Development budget there is an expected underspend of £0.927m, due to additional income from visitors to Lincoln Castle.

1.18 An underspend of £0.865m is also expected on Highway Asset Maintenance and Network Management Budgets due to the level of staff vacancies currently being held.

Protecting and Sustaining the Environment

1.19 Waste Management has an expected overspend of £1.269m, due to increases on prices and volumes.

Protecting the Public

1.20 The Protecting the Public commissioning strategy is currently projecting an overspend of £0.480m which is mainly attributable to the Fire & Rescue Service. The implementation of the crewing changes were approved as part of the Integrated Risk Management Plan, however, there has been a delay in these being implemented due to concerns raised by the Fire Brigade Union, which has created a cost pressure for the service (£0.208m). There are also new cost pressures from the service relating to a requirement for back paying public holiday entitlements for retained firefighters (£0.055m), and loss of commercial income (£0.200m) from reduced opportunities for the service to provide training to other fire and public sector bodies.

How We Do Our Business

1.21 How We Do Our Business is currently forecasting a year end overspend of £0.322m. The most significant variance is:

- An overspend of £0.342m in Budget and Policy Framework - Finance and Audit. This is due to the Finance restructuring being being deliberately implemented later than originally anticipated, to assist with issues arising from the Agresso Implementation.

Enablers and Support to Council's Outcomes

1.22 Enablers and Support to Council's Outcomes is currently forecasting a year end underspend of £1.710m. The most significant variances are:

- An underspend of £0.699m in Property Strategy and Support. This is due to the receipt of backdated rental income from the Probation Service for their occupation of Boston County Hall Annex (£0.250m), additional income from new tenants of £0.116m and £0.322m estimated saving from vacating City Hall;
- An underspend of £0.211m in People Strategy and Support. The underspend includes occupational health core payments where additional budget for increased physio activity has not been required (£0.059m), a reduction in the number of employees entering the Graduate programme (£0.058m), a reduction in the Corporate Leadership Management Development and Learning and Development Programmes (£0.052m), and lower than expected DBS checks (£0.023m);
- An underspend of £0.507m in Legal. This is due to income generation continuing to be higher than the set target for 2015/16;
- An underspend of £0.292m in Commissioning. This is due to various staff vacancies across the service; and

1.23 ICT Strategy and Support is currently forecasting to be on target at year end, however, close monitoring of contract payments and the cost of running legacy finance and social care systems will be required.

Public Health Grant Income

1.24 In June the Government announced £3bn of in year savings to government department budgets for 2015/16. Part of this reduction was applied to the Public Health grant payable to local authorities. This has resulted in the Council receiving £2.022m less Public Health grant than anticipated. This shortfall will be met from the Public Health grant reserve created from underspends of this grant in previous years.

Other Budgets

1.25 **Capital Financing Charges** are currently projecting an underspend of £3.088m. Capital financing charges are lower than originally planned due to slippage in the capital programme. This has reduced the borrowing requirement for the year and hence interest payments on borrowing. The Council also plans to use internal balances to finance some of the capital programme in 2015/16, instead of taking external borrowing. This also reduces interest payments on borrowing. This slippage has also led to increased balances being available for investment during the year, and so interest generated from investments is projected to be £0.100m in excess of budget.

1.26 **Other Budgets** are projecting an underspend of £1.341m. Significant variances include:

- Corporate Redundancy £0.775m underspend – Whilst expected redundancy costs are likely to be lower than initially expected, part of this underspend also relates to the redundancy costs for Public Health employees now being charged against the Public Health grant.
- Other Budgets are projecting an underspend of £0.566m. This includes: £0.200m which was set aside to fund the additional cost of Council Tax administration which has not been required in 2015/16 and £0.432m additional grant income, offset by a small overspend of £0.070m from the second homes scheme and from a contribution to single persons discount reviews undertaken by the district councils.

Schools Budgets

1.27 School Budgets £2.205m underspend (0.45% of Lincolnshire's overall DSG) – Budgets held centrally within the ring-fenced 2015-2016 Dedicated Schools Grant (DSG) were once again set prudently due to the demand led and volatile nature the service demands. In line with the DfE regulations any under or overspends will automatically be carried forward to the next financial year and the local authority will consult the Schools Forum on its use.

Council's General Funding

1.28 The Council's general funding is currently forecast to be £2.548m less than the revenue budget approved at full Council in February 2015. The most significant reasons for this forecast reduction in funding are as follows:

- **Business Rates** - £0.647m (less than was budgeted for). City of Lincoln Council originally declared a surplus of £0.464m on the business rates element of the collection fund which was later revised to a deficit of £0.183m.

- **Business Rates - Pooling with Districts** - £1.426m (less than was budgeted for). The income we have received from business rates pooling for 2014/15, is £0.573m less than originally anticipated. Also the forecast for 2015/16 is now £0.853m less than budgeted.
- **Council Tax** - £0.307m (more than was budgeted for). For 2015/16, City of Lincoln Council only included the distribution of the estimated surplus for 2014/15 and did not include the distribution of an accumulated surplus from previous years resulting in additional £0.307m due to the County Council.
- **Education Services Grant** - £1.124m (less than was budgeted for). The forecast has been revised to reflect a rate reduction.
- **New Homes Bonus Returned Funding Grant** - £0.329m, (more than was budgeted for). At the time of budget setting, the Council had not been notified that we would be receiving this funding in 2015/16. This is funding that was originally allocated from the Local Government Finance Settlement to fund New Homes Bonus with a commitment from the Government, that any unused funding would be returned to local authorities.

Use of Balances

1.29 The Council planned to use £21.871m from the Financial Volatility Reserve to balance the Council's budgets in 2015/16 and £0.300m from the General Fund to keep this balance at 3.5% of the Council's budget requirement. A further £2.530m has been drawn down from other earmarked reserves into the revenue budget.

Capital Programme

Table B (Position as at 29 January 2016) – part 1

Capital Programme	Gross Actual Expenditure	Gross Revised Budget	Gross Latest Forecast	Gross Forecast Variance	Net Actual Expenditure	Net Revised Budget	Net Latest Forecast	Net Forecast Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Children's Services								
<u>Readiness for School</u>								
Other Readiness for School	337	0	461	461	337	0	0	0
Early Years Sufficiency/Extended Provision	0	153	23	-130	0	153	23	-130
Sub Total	337	153	484	331	337	153	23	-130
<u>Learn and Achieve</u>								
Devolved Capital	772	1,325	1,500	175	-566	-19	0	19
Provision of School Places (Basic Need)	7,453	11,434	11,505	71	-4,020	0	0	0
School Condition / Maintenance Capital	333	5,359	353	-5,006	333	-63	0	63
School Modernisation / Condition Capital	947	122	1,092	970	-4,475	122	59	-63
School Access Initiative	3	128	128	0	3	128	128	0
Academy Projects	70	1,290	321	-969	86	1,290	196	-1,095
Other Learn and Achieve	737	1,345	574	-770	737	1,345	87	-1,258
Sub Total	10,315	21,003	15,474	-5,529	-7,901	2,803	470	-2,333
<u>Readiness for Adult Life</u>								
Lincolnshire Secure Unit	161	-4	164	168	-95	-4	0	4
Sub Total	161	-4	164	168	-95	-4	0	4
<u>Children are Safe and Healthy</u>								
Universal Infant Free School Meals Capital	1,565	0	2,150	2,150	465	0	0	0
Foster Capital	239	82	300	218	239	82	300	218
Short Breaks for Disabled Children	2	20	3	-17	2	20	0	-20
Sub Total	1,805	102	2,453	2,351	706	102	300	198
Adult Care								
<u>Adult Frailty, Long Term Conditions and Physical Disability</u>								
Adult Care	0	2,365	2,365	0	-2,971	490	490	0
Better Care Fund - Disabled Facility Grants	0	2,970	2,970	0	-1,875	-19	-19	0
Sub Total	0	5,335	5,335	0	-4,846	471	471	0
Community Wellbeing and Public Health								
<u>Community Resilience and Assets</u>								
Libraries	45	1,095	300	-795	45	1,095	300	-795
Sub Total	45	1,095	300	-795	45	1,095	300	-795

Table B (Position as at 29 January 2016) – part 2

Capital Programme	Gross Actual Expenditure £'000	Gross Revised Budget £'000	Gross Latest Forecast £'000	Gross Forecast Variance £'000	Net Actual Expenditure £'000	Net Revised Budget £'000	Net Latest Forecast £'000	Net Forecast Variance £'000
Economy and Place								
<u>Sustaining and Developing Prosperity Through Infrastructure</u>								
Highways Asset Protection	30,021	32,980	32,980	0	-1,047	1,968	1,968	0
Integrated Transport	5,024	7,192	7,192	0	1,465	3,880	3,880	0
Lincoln Eastern Bypass	31	35,291	2,000	-33,291	31	2,000	2,000	0
Lincoln East-West Link	6,366	10,375	10,375	0	6,366	10,375	10,375	0
Grantham Southern Relief Road	3,424	9,337	9,337	0	2,576	137	137	0
A16/A1073 Spalding to Eye Road Improvement	276	191	191	0	276	191	191	0
Grantham Growth Point	0	2,264	2,264	0	0	2,264	2,264	0
Lincolnshire Waterways	181	993	693	-300	179	993	693	-300
Historic Lincoln	1,773	1,809	1,809	0	5,654	-2,143	-2,143	0
Street Lighting Transformation	2	400	400	0	2	400	400	0
Other Sustaining and Developing Prosperity	543	-172	-197	-25,234	543	-172	-197	-25
Sub Total	47,641	100,661	67,044	-33,616	16,044	19,894	19,568	-325
<u>Protecting and Sustaining the Environment</u>								
Flood Defence	0	6,000	6,000	0	0	6,000	6,000	0
Other Protecting and Sustaining the Environment	2,178	4,436	4,436	0	1,487	4,436	4,436	0
Energy from Waste	0	113	113	0	0	113	113	0
Sub Total	2,178	10,549	10,549	0	1,487	10,549	10,549	0
<u>Sustaining and Growing Business and the Economy</u>								
Skegness Countryside Business Park	514	1,053	1,053	0	514	1,053	1,053	0
Other Sustaining and Growing Business and the Economy	-39	266	266	0	-588	266	266	0
Sub Total	474	1,318	1,318	0	-74	1,318	1,318	0
Finance and Public Protection								
<u>Protecting the Public</u>								
Fire and Rescue and Emergency Planning	1,290	2,693	2,693	0	1,290	2,693	2,693	0
Fire Fleet Vehicles and Associated Equipment	530	1,183	1,183	0	530	1,183	1,183	0
Youth Offending	0	26	26	0	0	26	26	0
Sub Total	1,820	3,902	3,902	0	1,820	3,902	3,902	0
<u>Enablers and Support to Council's Outcomes</u>								
Broadband	6,910	17,909	10,765	-7,144	1,733	13,409	6,265	-7,144
Infrastructure and Refresh Programme	504	2,601	472	-2,129	504	2,601	472	-2,129
Replacement ERP Finance System	0	2,812	0	-2,812	0	2,812	0	-2,812
Care Management System (CMPP)	1,049	1,781	1,855	74	1,049	1,781	1,855	74
IMP Development	10	38	10	-27	10	38	10	-28
ICT Development Fund	0	2,690	0	-2,690	0	2,690	0	-2,690
Property	4,069	7,172	6,862	-310	4,069	7,172	6,862	-310
Property Rationalisation Programme	77	5,991	1,528	-4,464	77	5,991	1,529	-4,463
Sub Total	12,620	40,993	21,492	-19,501	7,442	36,493	16,992	-19,501
<u>Other Programmes</u>								
New Developments Capital Contingency Fund	0	2,000	2,000	0	0	2,000	2,000	0
Sub Total	0	2,000	2,000	0	0	2,000	2,000	0
Total Programme	77,396	187,107	130,515	-56,592	14,965	78,776	55,893	-22,883

1.30 The capital programme comprises a series of schemes/projects which often span a number of years. Where a scheme/project is known to be exhibiting a material variance to its spend profile this will be described in the narrative associated with that Director area.

Children's Services

1.31 Children's Services Capital are currently projecting a variance within the current year budget of £2.261m. Whilst it is not anticipated that this will be spent in the current financial year, it has been committed on projects in future years.

Community Wellbeing and Public Health

1.32 The expected underspend of £0.795m is due to slow take up of spend on the library hubs.

Enablers and Support to Council's Outcomes

1.33 **Property and Property Rationalisation Programme** are currently forecasting a year end underspend of £4.773m. The most significant variance is in the Property Rationalisation Programme £4.400m due to slippage in the Sleaford new build project. There is also projected a small underspend on Disabled Access (£0.060m) and Asbestos (£0.250m) due to works being carried out in previous years and the number of schools becoming Academies.

1.34 The **Broadband Programme** is currently projecting an underspend of £7.144m. This is due to driving cost efficiencies with BT throughout the programme life-cycle. Work with BT has adjusted the deployment plan to deliver the best cost and time efficiencies for the programme.

1.35 **ICT** area of the capital programme is currently projecting an underspend of £7.585m. The most significant variances are:

- Infrastructure and Refresh Programme slippage of £2.129m due to a reduced requirement on the refresh programme in 2015/16;
- Replacement ERP Finance System slippage of £2.812m due to milestones not being completed for signed off and payment; and
- ICT Development Fund underspend of £2.690m. This budget funds IT development schemes across the Council. To date there have been no successful requests to fund schemes in 2015/16.

1.36 The Care Management System (Mosaic) scheme is currently projecting a small overspend, however, due to the delay in system implementation there are expected to be additional costs, these are expected to be covered by budget carried forward from 2014/15 and a potential underspend on the infrastructure/Refresh budget.

Other Programmes

1.37 For 2015/16 the Council set aside £15.000m in a New Developments Capital Contingency Fund. To date £13.000m has been allocated from this reserve. This has been utilised to fund:

- Foster Care Capital Schemes (£0.500m);
- Bourne Waste Recycling Centre (£1.450m);
- Flood and Water Risk Management Schemes (£0.650m);
- Canwick Road Highways Scheme (£1.500m);
- Transforming Street Lighting in Lincolnshire (£6.400m)
- Boston Household Waste Recycling Centre (£1.500m)
- Lincoln Castle (£1.000m)

Capital Financing

1.38 The following table sets out the financing of the net capital programme:

NET CAPITAL PROGRAMME FUNDING	
Source of Financing	£'000
Revenue Contributions to Capital	5,362
Capital Receipts	2,000
Borrowing	69,337
Use of Other Reserves (Coming Through Revenue Funding)	2,077
TOTAL FUNDING	78,776

2. Conclusion

2.1 The Council's current position on the revenue budget and capital programme are within the report for the Executive to note.

3. Legal Comments:

The Report sets out an update on spending compared with budgets for the financial year starting on 1 April 2015 to assist the Executive to monitor the financial performance of the Council.

4. Resource Comments:

The report indicates that both the current year revenue and capital budgets are projected to be spending within the resources available and therefore no additional call on the reserves of the Council will be required within the current financial year.

5. Consultation

a) Has Local Member Been Consulted?

n/a

b) Has Executive Councillor Been Consulted?

Yes

c) Scrutiny Comments

This Report will be considered by the Overview and Scrutiny Management Committee at its meeting on 25 February 2016 and the Committee's comments will be reported to the Executive.

d) Policy Proofing Actions Required

There are none required with this report. The consideration for the contents and subsequent decisions are all taken with regard to existing policy.

6. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by David Forbes, who can be contacted on 01522 553642 or David.Forbes@Lincolnshire.gov.uk .

**Open Report on behalf of
Judith Hetherington Smith, Chief Information and Commissioning Officer**

Report to:	Overview and Scrutiny Management Committee
Date:	25 February 2016
Subject:	Council Business Plan 2015 - 2016 Performance Report, Quarter Three

Summary:

To present Q3 data in a new style performance report against the Council Business Plan.

Actions Required:

Committee:

- Review, scrutinise and comment on Quarter 3 performance.

1. Background

Scrutiny of performance against the Council Business Plan

Following a report to Council on 18th December 2015 on a review of scrutiny, with effect from Q3:-

- Reporting against the Council Business Plan by exception is presented to Overview and Scrutiny Management Committee (OSMC), previously this role was part of the remit of Value for Money Scrutiny Committee;
- Value for Money Scrutiny Committee will only receive performance information for the commissioning strategies within their scope, bringing Value for Money Scrutiny Committee in line with other scrutiny committees.

New style performance reporting using infographics was developed with Members and introduced in Q1 and received good feedback from scrutiny committees. The new style of reporting is intended to be web based and OSMC members can view performance on the web in a secure area on the Lincolnshire Research Observatory. A link to the relevant area, username and password will be emailed to OSMC members along with the papers for the meeting. A demonstration and 'walk through' of how to access the web based infographics will be included as part of this agenda item at the meeting. This will allow members to comment on the ease of access and any issues encountered. We have changed the images on the

performance dashboard since Q2 to a 'tile' format to improve the user experience when used on mobile devices.

A budget monitoring report covering revenue and capital expenditure for the first 10 months of the current year is included as a separate item on the agenda for this meeting.

Reporting by exception

It is within the remit of OSMC to have an over view of performance in the Council Business Plan and the headlines for Q3 performance are detailed below.

The good news

The following commissioning strategies continue to perform particularly well in Q3

- Children are safe and healthy – all 4 measures achieved
- Readiness for adult life – all 5 measures reported in Q3 achieved
- Safeguarding adults – all 3 measures reported in Q3 achieved
- Specialist Adult Services - both measures reported in Q3 achieved
- Wellbeing - all 3 measures reported in Q3 achieved
- Community resilience - all 3 measures achieved
- Sustaining and growing business and the economy – 3 of the 4 measures achieved

Measures where performance exceeded the upper tolerance for the target are detailed in Appendix A

Target was not achieved in all three quarters and performance declined each quarter is detailed in Appendix B.

Data expected in Q3 but not provided

Co2 reductions from County Council activity, the service is still awaiting data some of which is provided by other suppliers.

Data provided after the Q3 deadline

Performance for Achievement of KPIs - VINCI Mouchel contract in Q3 is 89.3% against a target of 75% and was provided after the deadline for reporting due to capacity.

Proposed changes to reporting performance against the Council Business Plan 2015/16

The relevant Executive Councillor has been consulted and recommends that the following are no longer reported as part of Council Business Plan reporting (this reflects the changes reported to this Committee on 27th January as part of the Council Business Plan 2016/2017) :-

Protecting the public

- Intelligence reports relating to legal highs as it is not possible to report actual numbers after Q2 as the pro-forma intelligence logs to collect the data are no longer used.

Safeguarding adults

- Safeguarding desired outcomes fully or partially met as although this measure will be included in the Department of Health safeguarding return in 2016/17 the measure has not yet been developed and so there is no data available.
- Adults safeguarding review involving serious harm or death as this measure is largely not in the control of the County Council. There have been no individuals involved in adult safeguarding reviews who have suffered serious harm and died in Q1 or Q2.

Specialist Adult Services (previously titled Adult Specialties)

- Excess under 75 mortality rate in adults with common mental illness; Excess under 75 mortality rate in adults with serious mental illness; Levels of self-harm; Recovery rates from psychological therapies as these are Health related measures for which the commissioning strategy lead no longer has a joint responsibility.
- Satisfaction with community mental health services as the commissioning strategy lead no longer has responsibility for all community services; satisfaction is gleaned from the Adult Social Care Survey for mental health and learning disability clients receiving social care services only.

The relevant Executive Councillor has been consulted and recommends that the following are amended (this reflects the changes reported to this Committee on 27th January as part of the Council Business Plan 2016/2017):-

- The title of the commissioning strategy Adult Specialties is renamed Specialist Adult Services.
- Satisfaction with learning disability and autism care and support services is widened in scope to include mental health services as a combined strategy and the title of the measure is Overall satisfaction with care and support. This is reported annually in Q4.
- The description of the measure is amended to make it clearer (the definition for this measure remains the same) 'Carers supporting people not known to adult care' amended to 'Carers supported to delay the care and support for the person they care for'; 'Clients in receipt of long term support who receive a direct payment' amended to 'Adults who receive a direct payment'.

2. Conclusion

An overview of performance against the Council Business Plan is within the remit of the Overview and Scrutiny Management Committee and this report highlights performance for Q3.

3. Consultation

a) Policy Proofing Actions Required

n/a

4. Appendices

These are listed below and attached at the back of the report	
Appendix A	Target Achieved
Appendix B	Targets Not Achieved

5. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Jasmine Sodhi, who can be contacted on 01522 552124 or jasmine.sodhi@lincolnshire.co.uk .



Communities are safe and protected

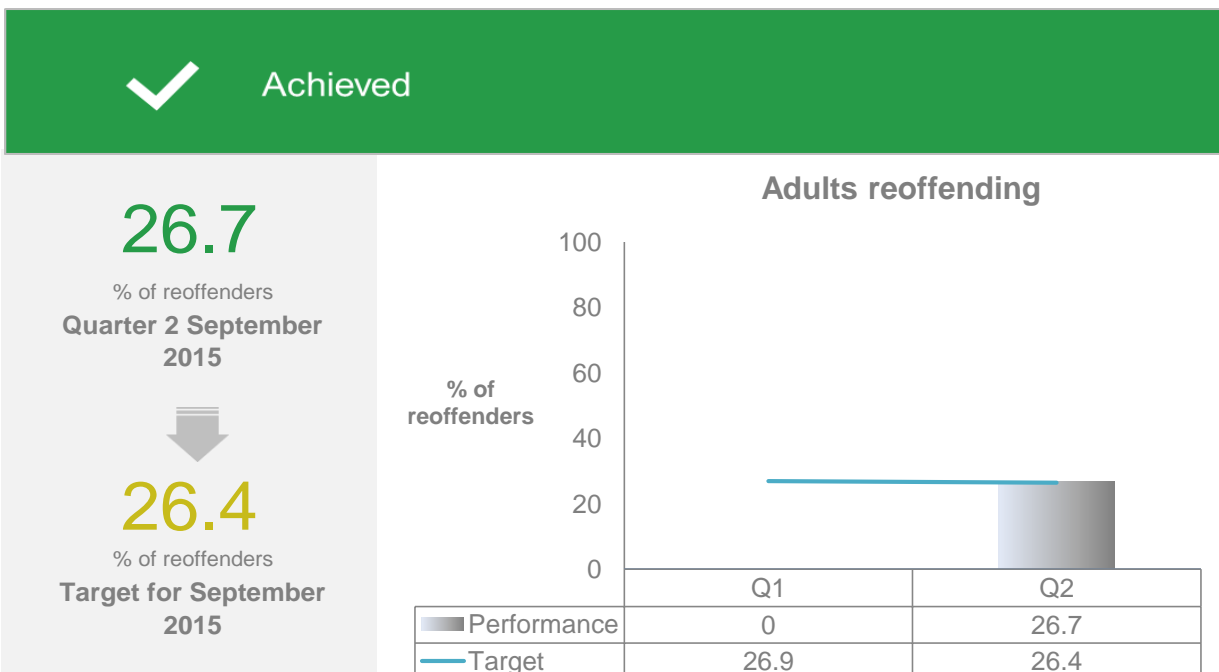
Reduce adult reoffending

Adults reoffending

This is a measure of adult reoffending rates over a 12 month rolling period. Offenders who are formally informed by Lincolnshire Police that they will be recorded as being responsible for committing a crime over a 12 month period are included in the numerator. This includes the following resolution outcomes:

- Charge/summons
- Adult/youth caution
- Penalty Notices for Disorder
- Cannabis Warning
- Community Resolution
- Taken into consideration
- Prosecution not in the public interest (CPS)
- Formal action against the offender is not in the public interest (police)

The denominator is then the number of those offenders who commit another offence in Lincolnshire during a 12 month follow-up period that leads to the offender being informed by the police that they will be recorded as being responsible for the crime. This is a new measurement local to Lincolnshire, it does not replace the existing Ministry of Justice Reoffending Rate but is meant to compliment and allow more timely and practical analysis. The methodology may be subject to changes over the year following consultation with relevant stakeholders around the operational definition of reoffending used by Lincolnshire.



About the latest performance

The frequency of offending is 2.73 offences per adult reoffender. Excluding low volume offence categories, the index offence with the highest binary reoffending rate for adult offenders is shoplifting which is currently 40.4%. Trend data remains under development and will better inform the commentary.

Further details

This is a new measure for 2015-16 therefore historical data is not available

About the target

The reducing reoffending objective, as a result of the national rehabilitating offending agenda, has made a fundamental shift moving forward. One of the key objectives is to reduce adult reoffending by 2% which will be achieved by renewed focus, engagement and effective multi-agency working.

About the target range

The target range for this measure allows for some fluctuation against the target decrease.

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.



Communities are safe and protected

Reduce fires and their consequences

Deliberate primary fires.

Number of incidents of fires involving property (for example buildings, vehicles, recycling banks, caravans and so on); and/or casualties, fatalities or rescues; and/or five or more pumping appliances where the Fire Service attended & determined that the cause of the fire was deliberate/malicious intent (per 10,000 population).

Numerator is the number of deliberate primary fires.

Denominator is the population of Lincolnshire.

The rate per 10,000 population is calculated as follows: Numerator divided by the denominator multiplied by 10,000.



Achieved

2.45

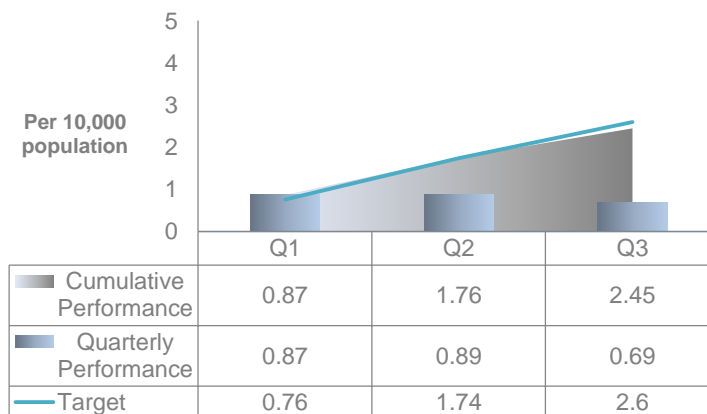
Per 10,000 population
Quarter 3 December
2015



2.6

Per 10,000 population
Target for December
2015

Deliberate primary fires.

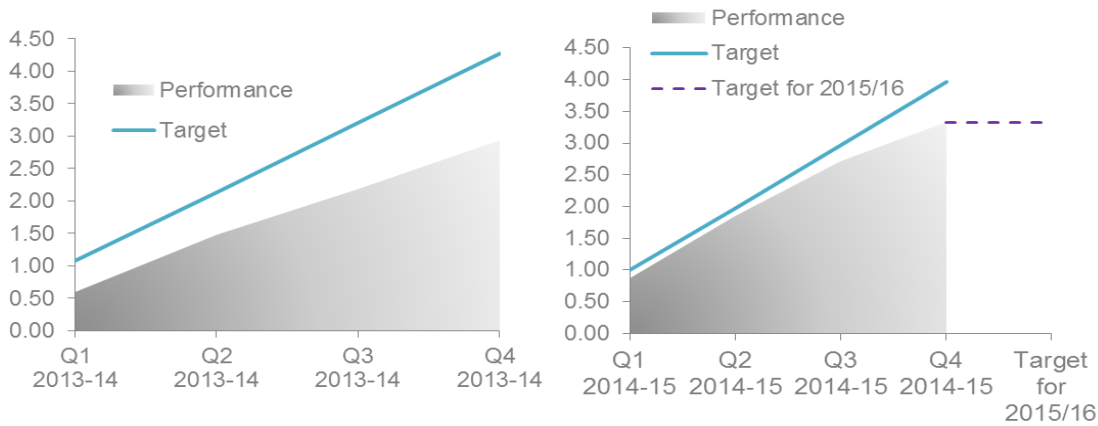


About the latest performance

It is pleasing to see that we are currently better than target for this indicator after having reported being behind target at quarter 1 & within the tolerance range of our target at quarter 2. If we compare to quarter 3 last year, we have seen a reduction of 9% (17 incidents) in the number of deliberate primary fires however, 2014/15 saw an increase compared with 2013/14 & we are currently still slightly higher than the quarter 3 2013/14 figure. Deliberate fires in dwellings & vehicles continue to account for the largest proportion of all deliberate primary fires (51% this year – 91 incidents) but it is pleasing to see that deliberate fires involving these property types have both reduced compared with last year (deliberate dwelling fires down from 28 at quarter 3 last year to 20 this year, deliberate vehicle fires down from 81 to 71). There has, however, been a small increase in the number of deliberate primary fires in prisons (up from 12 at quarter 3 last year to 19 this year) which are premises that are not under the jurisdiction of Fire & Rescue. If we look at the locations of the deliberate primary fires, the biggest reduction has been seen in East Division (Boston Borough Council & East Lindsey District Council areas) which is down from 62 at quarter 3 last year to 38 this year. There has also been a small reduction in South Division (South Kesteven & South Holland District Council areas) which is down from 53 to 48 but we have seen an increase in West Division (Lincoln City Council, West Lindsey & North Kesteven District Council areas) which is up from 81 to 93. The Arson Task Force review deliberate fires on a daily basis to identify trends which allows our staff to target the most appropriate areas within the Divisional boundaries, in line with the Service Plan activity.

Further details

Deliberate primary fires (per 100,000 population)



Measure Name	Deliberate primary fires.									
	2013-14				2014-15				Target for 15/16	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
Performance (per 100,000 population)	0.61	1.49	2.2	2.94	0.87	1.85	2.71	3.33		
Target	1.07	2.14	3.20	4.27	0.99	1.99	2.98	3.97	3.33	
Numerator	44	107	158	211	63	134	196	241	241	
Denominator	718,800	718,800	718,800	718,800	724,500	724,500	724,500	724,500	724,500	

About the target

Target set to aim for continuous improvement, including the following factors: 1) Progress towards 2020 Vision targets, 2) To intend to perform in the top half nationally when compared to other Fire and Rescue Services, 3) The results of our performance last year, 4) Our Service priorities and 5) Drive for continuous improvement.

About the target range

A target range of 5% either side of the likely number of incidents at the end of the year.

About benchmarking

Data is benchmarked with other Fire and Rescue Services



Communities are safe and protected

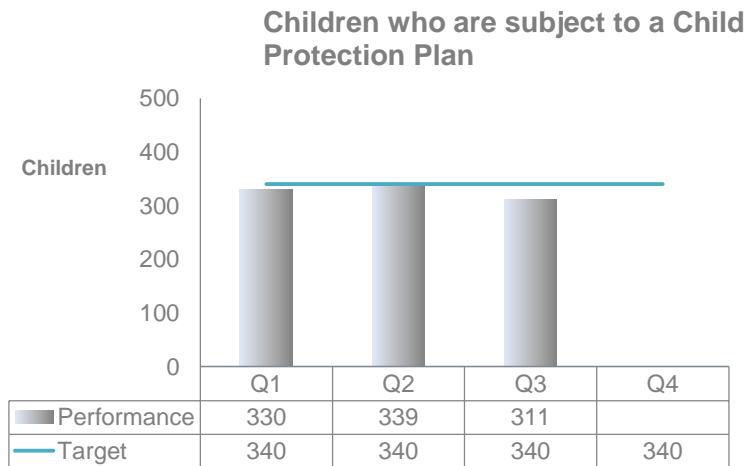
Children are safe and healthy

Children who are subject to a Child Protection Plan

A child protection plan is a plan drawn up by the local authority. It sets out how the child can be kept safe, how things can be made better for the family and what support they will need.

✓
Achieved

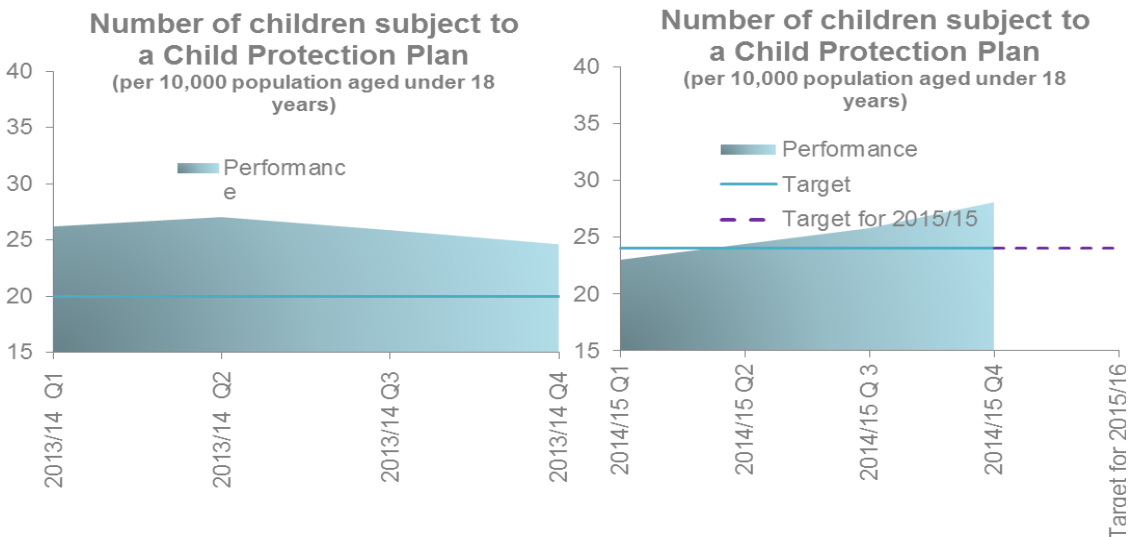
311
 Children
Quarter 3 December 2015
340
 Children
Target for December 2015



About the latest performance

This quarter we have seen a reduction of children on a child protection plan. This is the lowest it has been in over a year.

Further details



Measure Name	Children who are subject to a Child Protection Plan								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Performance	26.2	27	25.84	24.62	23	24.4	25.8	28.1	
Target	20	20	20	20	24	24	24	24	24

About the target

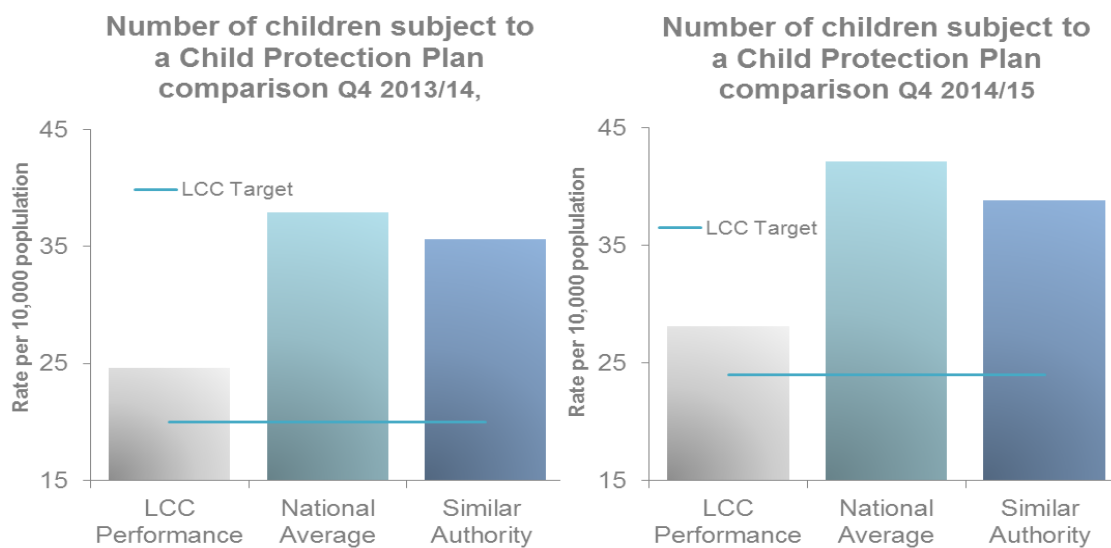
The target has reduced by 2 from previous year, this is to take into account the work around early help, which is the intervention and support put in place to help children and their family before a child enters local authority care.

About the target range

The target range is between 320 to 380 children. This equates to 21 % per 10,000 population aged under 19 to 25% per 10,000 population aged under 18.

About benchmarking

We benchmark nationally and with similar local authorities. Benchmarking data is sourced from the national LAIT (Local Authority Interactive Tool).



	LCC Performance	National Average	Similar Authority	LCC Target
2013/14 Q4	24.62	37.9	35.6	20
2014/15 Q4	28.1	42.1	38.84	24

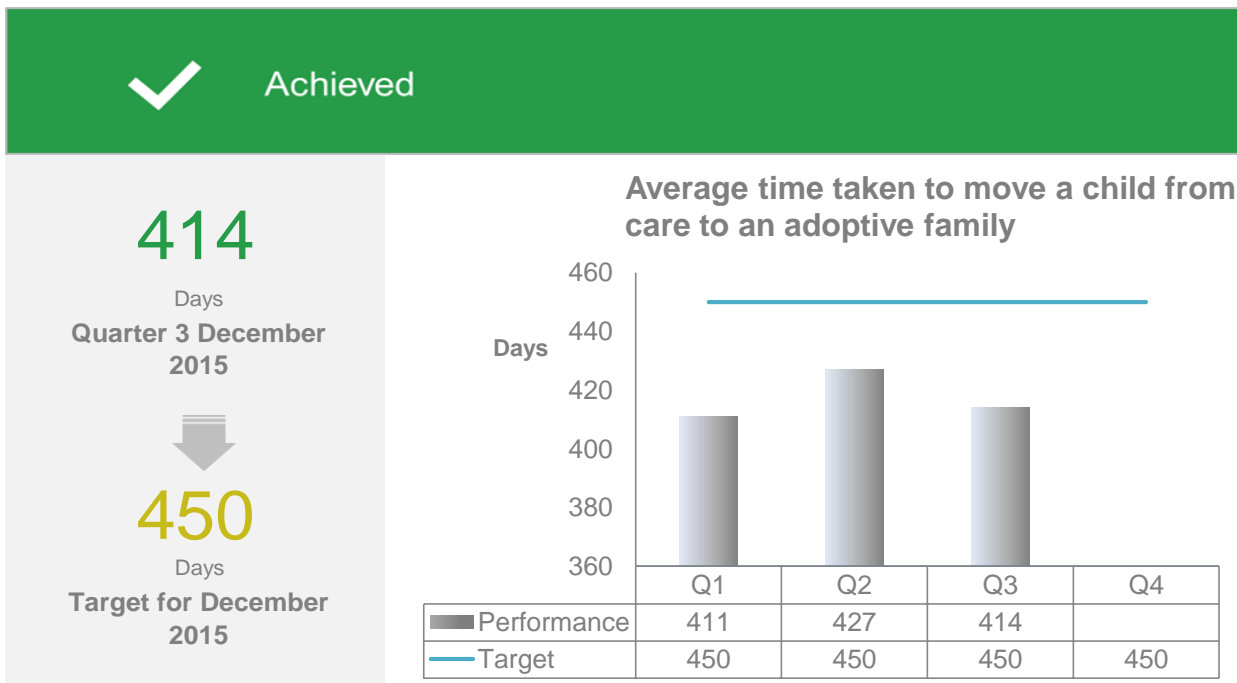


Communities are safe and protected

Children are safe and healthy

Average time taken to move a child from care to an adoptive family

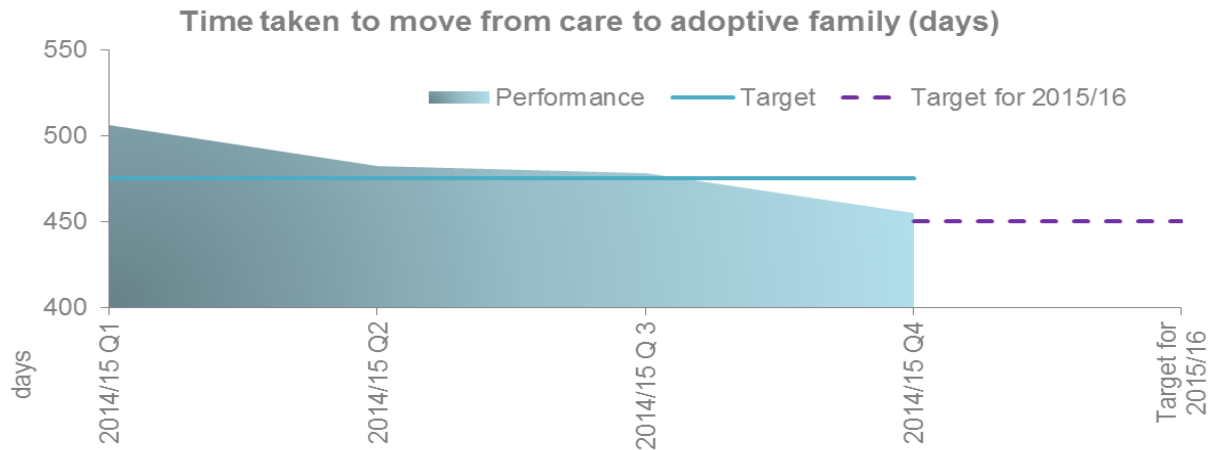
Average number of days between the child entering care and moving in with their adoptive family.



About the latest performance

This quarter again shows an improvement in the timeliness of adoption and is in line with the Adoption Reform Agenda. The vast majority of Lincolnshire children continue to be placed quickly and this is conformed by current year performance. The adoption services rigorous and creative family finding activity, supported by robust twin tracking processes, ensures that children are placed with their adoptive families at the earliest opportunity. Lincolnshire's performance against this indicator remains strong compared with the national average and statistical neighbours. Lincolnshire has again performed below the national threshold. Lower is better.

Further details



Measure Name	Average time taken to move a child from care to an adoptive family								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Performance				511	506	482	478	455	
Target					475	475	475	475	450

About the target

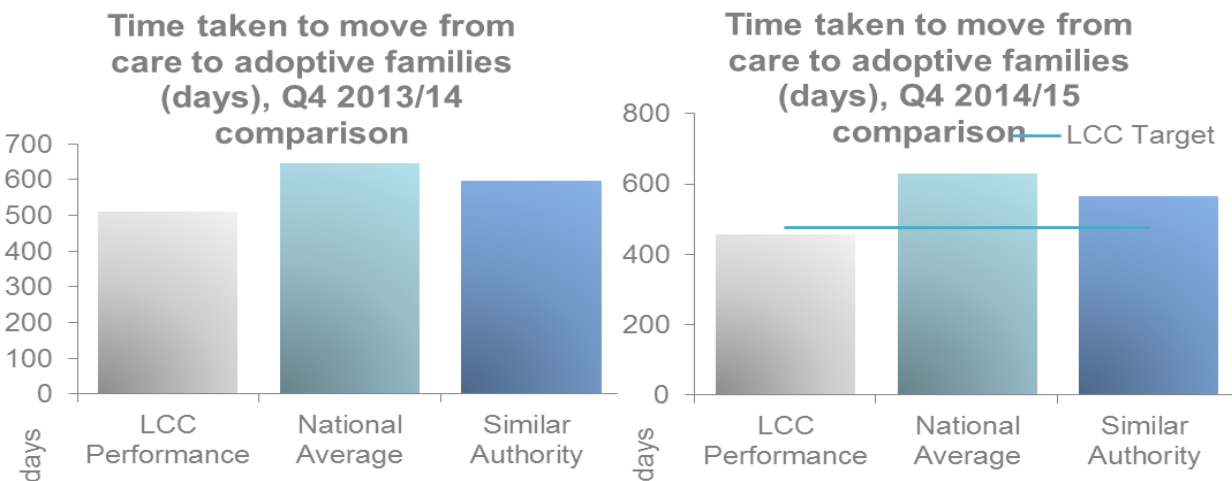
This target was reduced by 25 days from the previous year's target. This would be in line with Cornwall who were ranked top of the similar local authorities. If we aspire to this we should be in the top quartile.

About the target range

The value has been set to an upper level of 540 which should still retain our position in the top quartile. No lower value has been set. Achievement of this target would be deemed a considerable improvement

About benchmarking

We benchmark nationally and with similar local authorities. Benchmarking data is sourced from the national LAIT (Local Authority Interactive Tool).



	LCC Performance	National Average	Similar Authority	LCC Target
2013/14 Q4	511	647	597	
2014/15 Q4	455	628	565	475



Communities are safe and protected

Children are safe and healthy

Average time taken to match a child to an adoptive family

Average number of days between the local authority receiving the court order to place a child and the local authority deciding on a match to an adoptive family



Achieved

192

Days

Quarter 3 December
2015

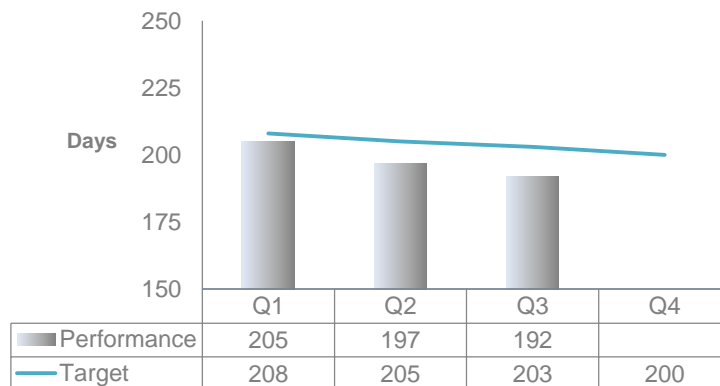


203

Days

Target for December
2015

Average time taken to match a child to an adoptive family

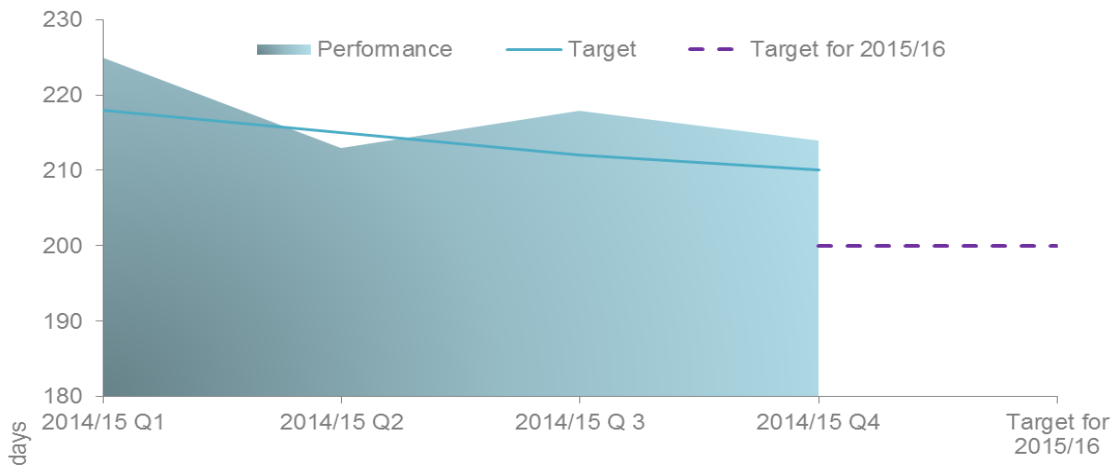


About the latest performance

This measure has shown continuous improvement over both the 3 year rolling total, the single year 2014/15 and the first three quarters of this year. Improvement in this measure is attributable to the monthly performance reporting and the robust tracking of cases. There continues to be a small cohort of children whose timescales will not meet this target and this is due to applications from parents for leave of the court to appeal orders. If leave is granted then this prevents the authority being able to place the child with adopters until the matters are dealt with in court. These children will fall out of this quarter, but may impact upon the performance in the last quarter and moving forward into 2016/17. In addition the service is seeing a decrease in the numbers of children being granted a placement order, therefore it is anticipated that this performance measure may not be sustained in 2016/17.

Further details

Time taken to match a child to adoptive family following court order (days)



Measure Name	Average time taken to match a child to an adoptive family								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Performance	214	214	214	214	225	213	218	214	
Target					218	215	212	210	200

About the target

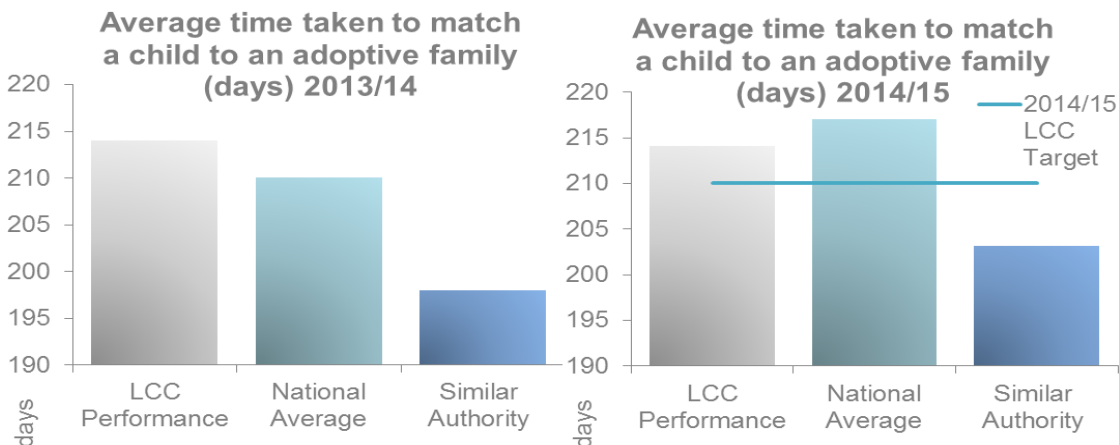
The target decreases at the same rate as the previous year, there are potential cases coming through with notable higher timescales

About the target range

Both upper and lower target ranges have been set to 10 days. Achievement of the upper target range would almost match the position the Council achieved for 2012-2014 and maintain the performance, stopping a downward trend indicated by the national data. Achievement of the lower target range would be a significant improvement and change in direction and should be enough to move us up into the second quartile.

About benchmarking

We benchmark nationally and with similar local authorities. Benchmarking data is sourced from the national LAIT (Local Authority Interactive Tool).



	LCC Performance	National Average	Similar Authority	LCC Target
2013/14 Q4	214	210	198	
2014/15 Q4	214	217	203.1	210



Communities are safe and protected

Safeguarding adults whose circumstances make them vulnerable, protecting them from avoidable harm and acting in their best interests where they lack capacity

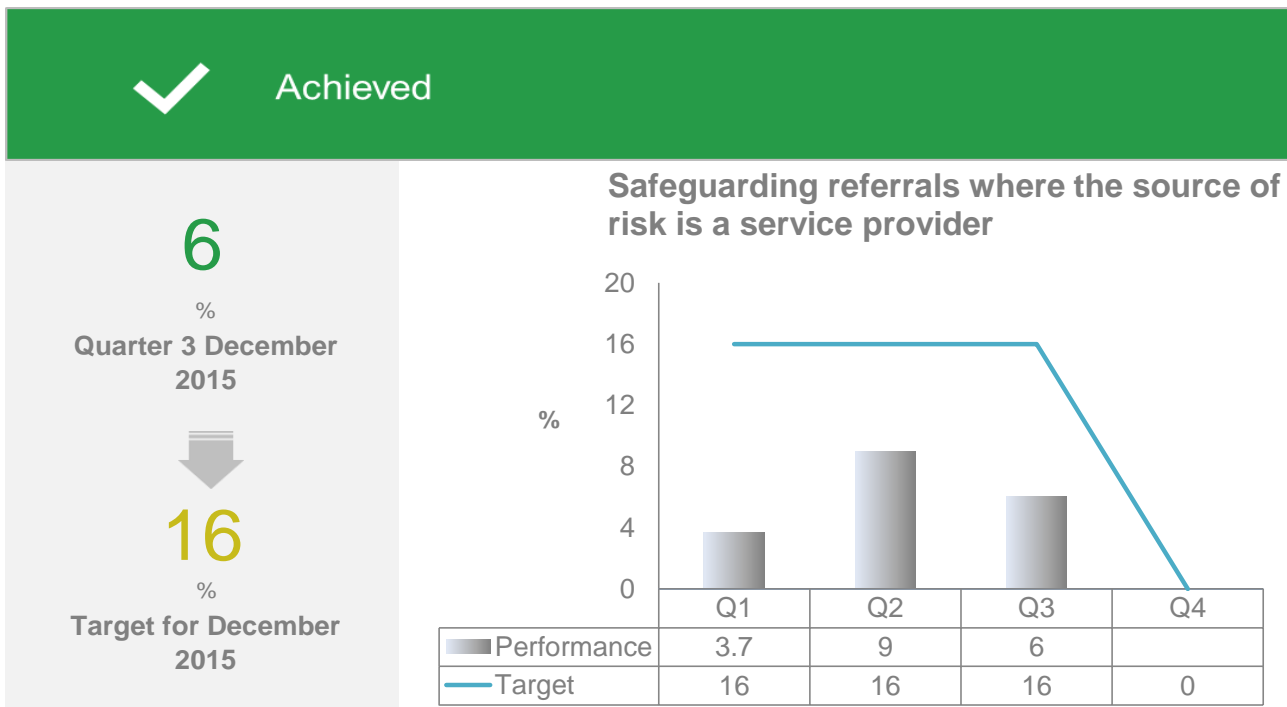
Safeguarding referrals where the source of risk is a service provider

This measure records the proportion of safeguarding referrals where 'source of risk' is a 'service provider'.

Numerator: Number of safeguarding referrals where the 'source of risk' is a 'service provider'.

Denominator: Number of safeguarding referrals.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.



About the latest performance

This is a difficult measure to monitor since clearly we do not want care professionals to be the source of risk to vulnerable people. Equally though, we want to encourage and empower individuals, colleagues, friends and family to report safeguarding issues and improve the quality of services.

Further details

This is a new measure for 2015-16 therefore historical data is not available

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

About the target range

5% +/- . Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.



Communities are safe and protected

Safeguarding adults whose circumstances make them vulnerable, protecting them from avoidable harm and acting in their best interests where they lack capacity

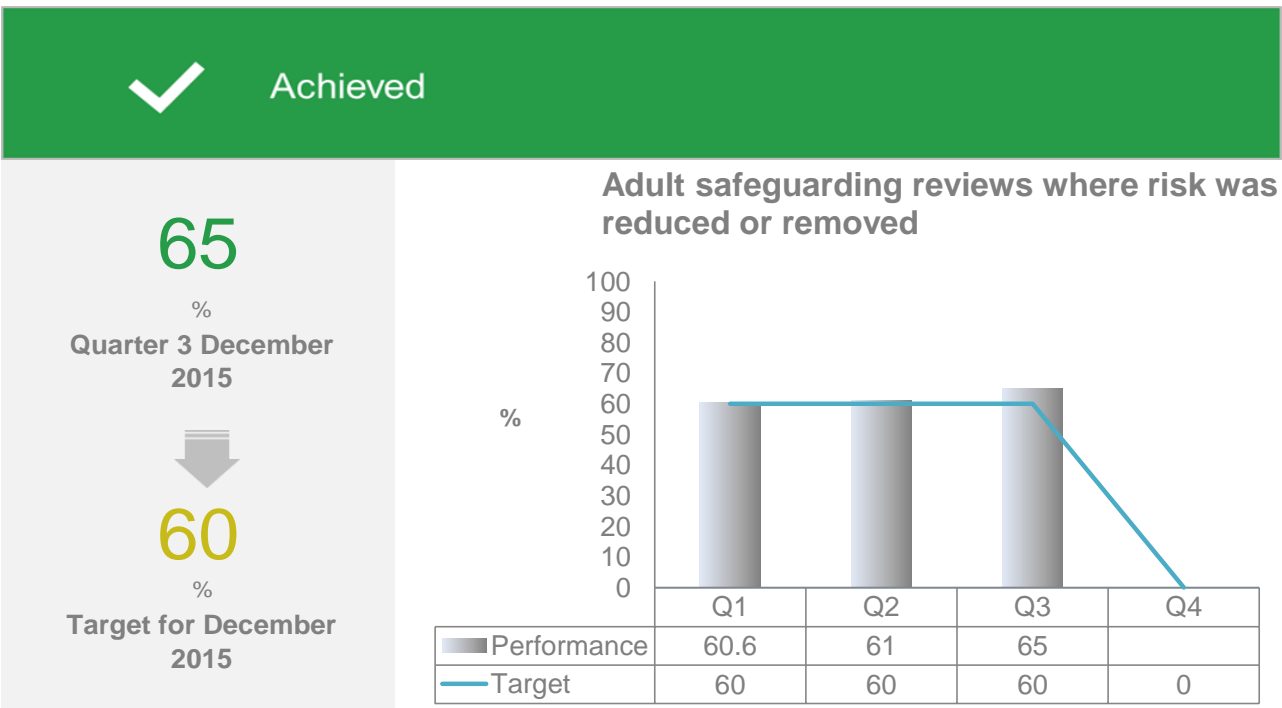
Adult safeguarding reviews where risk was reduced or removed

This measure records the proportion of completed (and substantiated) safeguarding referrals where the risk was reduced or removed.

Numerator: Number of completed (and substantiated) safeguarding referrals where the risk was reduced or removed.

Denominator: Number of safeguarding referrals.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.



About the latest performance

One element of assessing the effectiveness of the safeguarding intervention is to monitor whether the risk has been reduced or removed. In almost two-thirds of enquiries, this has been the case. However, safeguarding is about empowering people to manage their own risk and respect the wishes of the victim.

Further details

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

About the target range

5% +/- . Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.



Health and Wellbeing is improved

People are supported to live healthier lifestyles

People referred for alcohol treatment completing treatment in a planned way

This measure tracks the percentage of people who leave alcohol treatment in a planned and successful way.

Leaving treatment for substance misuse in a structured, planned way, having met all of the goals set at the start and throughout the treatment journey (by the service user and their key worker) is known to increase the likelihood of an individual sustaining their recovery in the longer-term.

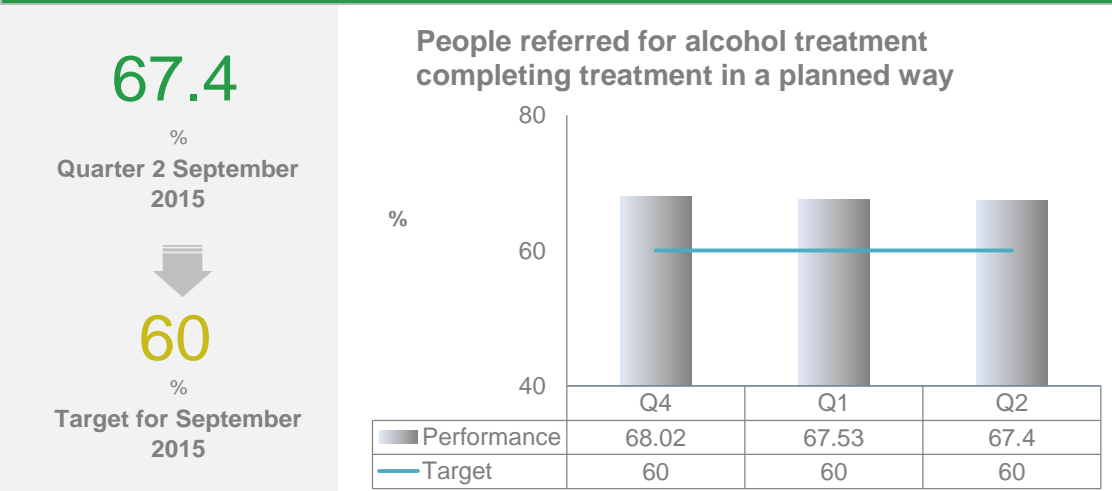
The wider impacts on society are measured by alcohol influenced antisocial behaviour and violence in Protecting the public commissioning strategy.

Numerator:

Number of successful completions
(National drug Treatment Monitoring System (NDTMS))

Denominator:

Number of completions
(National drug Treatment Monitoring System (NDTMS))

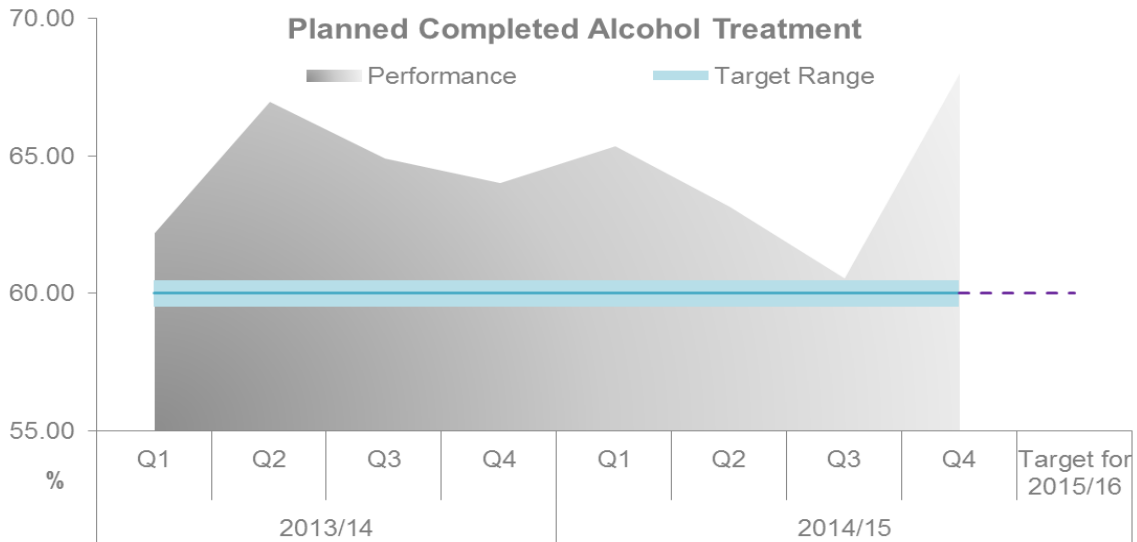


About the latest performance

The payment model for alcohol services uses a Payment by Results model. It is set up to reward the providers for ensuring clients successfully complete their treatment pathway.

The provider continues to sustain above target performance for people completing alcohol treatment in a planned way. Of the 181 clients seen across the partnership, 122 have successfully completed treatment in a planned way during Q2.

Further details



Measure Name	People referred for alcohol treatment completing treatment in a planned way								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Performance	62%	67%	65%	64%	65%	63%	61%	68%	
Numerator	112	130	113	134	112	110	100		
Denominator	180	194	174	206	171	181	164		
+2%	61%	61%	61%	61%	61%	61%	61%	61%	
Lower Range - 2%	59%	59%	59%	59%	59%	59%	59%	59%	
Target	60%	60%	60%	60%	60%	60%	60%	60%	60%

About the target

The year end figure for 2012/2013 is used as a baseline / target for this measure as this represents a good level of success for treatment services.

About the target range

About benchmarking



Health and Wellbeing is improved

Peoples' health and wellbeing is improved

People aged 40 to 74 offered and received an NHS Health Check

The NHS Health Check programme aims to help prevent heart disease, stroke, diabetes and kidney disease. Everyone between the ages of 40 and 74, who has not already been diagnosed with one of these conditions, will be invited (once every five years) to have a check to assess their risk of heart disease, stroke, kidney disease and diabetes and will be given support and advice to help them reduce or manage that risk. A high take up of NHS Health Check is important to identify early signs of poor health leading to opportunities for early interventions.

Numerator:

Number of people aged 40-74 eligible for an NHS Health Check who received an NHS health check in the financial year

(Integrated Performance Measures Monitoring Return (IPMR_1), NHS England)

Denominator:

Number of people aged 40-74 eligible for an NHS Health Check who were offered an NHS Health Check in the financial year

(Integrated Performance Measures Monitoring Return (IPMR_1), NHS England)



Achieved

62

% of people

Quarter 3 December
2015

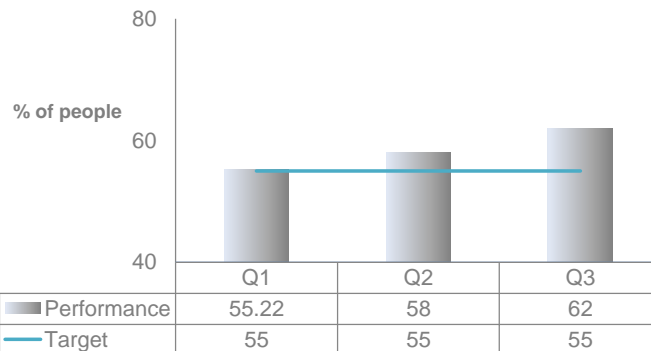


55

% of people

Target for December
2015

People aged 40 to 74 offered and received an NHS Health Check



About the latest performance

The target number of people to be invited over the 5 year cycle is 232,256 (46,452 annually). We are in the third year of the 5 year rolling cycle. In the first two years we have invited 99,728, an average of 49,864 annually which puts us ahead of where we need to be to meet our 5 year target of 232,256. As we over invited in 2014/15 as a county, we need to invite 39,286 patients this year to keep us on track to meet our 5 year targets.

Q1, Q2 and Q3 this year show an improvement on uptake from the same periods last year (2014/15 Q1 uptake was 44%, Q2 uptake was 50% Q3 uptake was 48%).

We are about 2/3 of the way through the phase one audits and we are concentrating on assisting practices to record the correct data for each patient and to be vigilant on the numbers of invited and assessed. By not inviting over the number of eligible patients each year this allows practices to concentrate on following up with the second and third invitations and increase their uptake.

Further details

This is a new measure for 2015-16 therefore historical data is not available

About the target

The target has been set to ensure our programme exceeds the national average and is in line with regional performance.

About the target range

About benchmarking



Health and Wellbeing is improved

Enable and encourage people to participate in Lincolnshire's culture

Contact with the Heritage Service

Contact with the heritage service either in person, on the phone, by email or via the website



Achieved

3,791,049

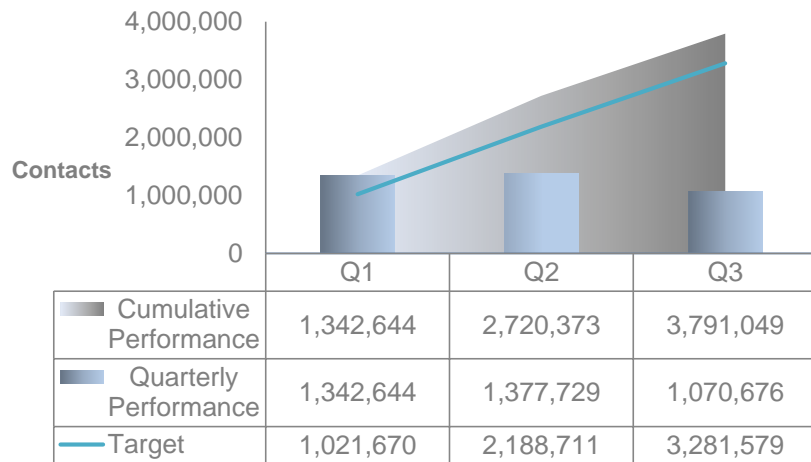
Contacts
Quarter 3 December
2015



3,281,579

Contacts
Target for December
2015

Contact with the Heritage Service

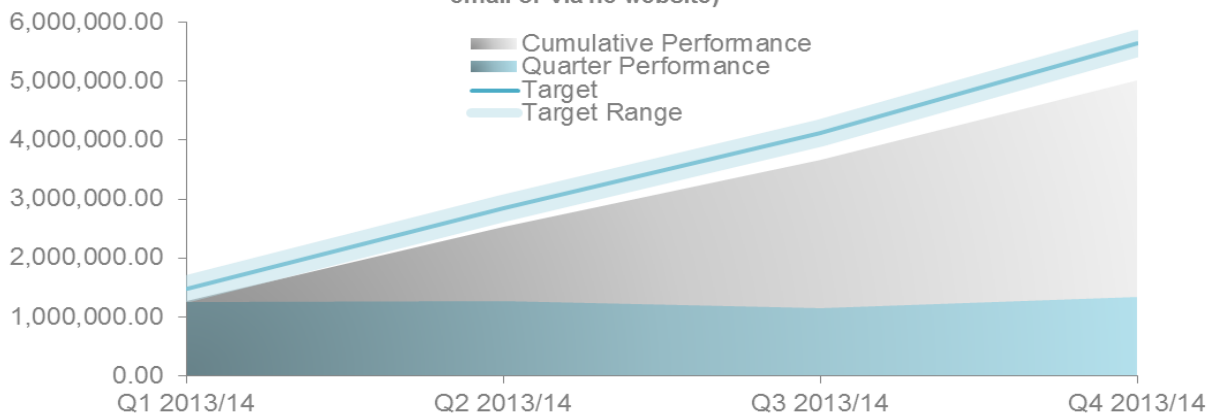


About the latest performance

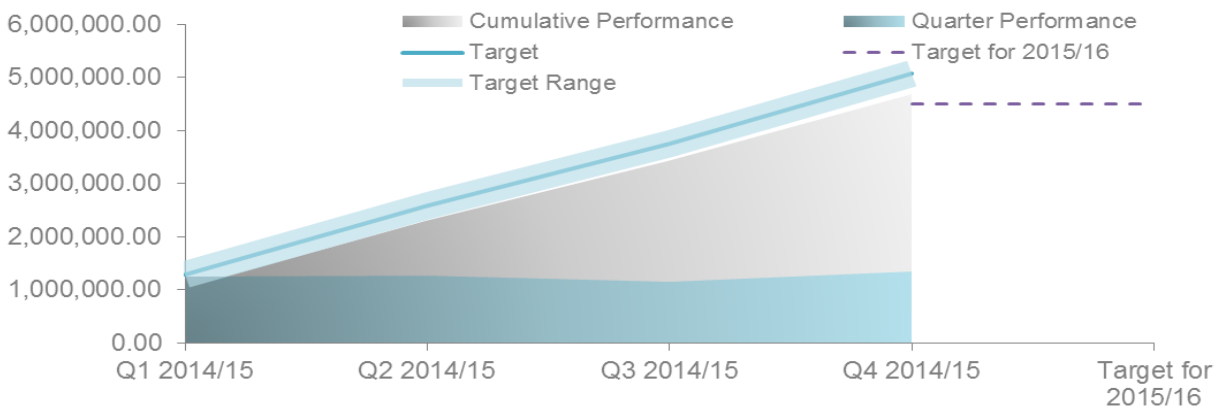
Year to date performance has exceeded the target, reflecting excellent over performance in relation to visits in person, school visits and outreach, mainly due to the Castle. Further work is required to improve usage of 'Lincs to the Past' web portal both in its content and signposting to the site itself.

Further details

Contact with the heritage service (either in person, on the phone, by email or via the website)



Contact with the heritage service (either in person, on the phone, by email or via the website)



Measure Name	Contact with the Heritage Service									
	2013-14				2014-15				Target for 15/16	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
Cumulative Performance	1,251,789	2,517,602	3,661,081	5,000,757	1,043,266	2,306,749	3,426,040	4,674,621		
Quarter Performance	1,251,789	1,265,813	1,143,479	1,339,676	1,043,266	1,263,483	1,119,291	1,248,581		
Upper Range +5%	1,553,824	2,984,184	4,324,690	5,926,466	1,349,998	2,718,593	3,948,926	5,339,158		
Lower Range -5%	1,405,840	2,699,976	3,912,814	5,362,040	1,221,426	2,459,679	3,572,838	4,830,666		
Target	1,479,832	2,842,080	4,118,752	5,644,253	1,285,712	2,589,136	3,760,882	5,084,912	4,500,000	

About the target

The 2015/16 target has been calculated using actual performance in 2014/2015 and inflated slightly to allow for increases in visitor numbers due to the reopening of Lincoln Castle on the 1st April 2015.

About the target range

An intuitive target range of +/- 5% has been set.

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.



Health and Wellbeing is improved

Enable and encourage people to participate in Lincolnshire's culture

Contact with the Library Service

Contact with the library service either in person, on the phone, by email or via the website



Achieved

4,376,286

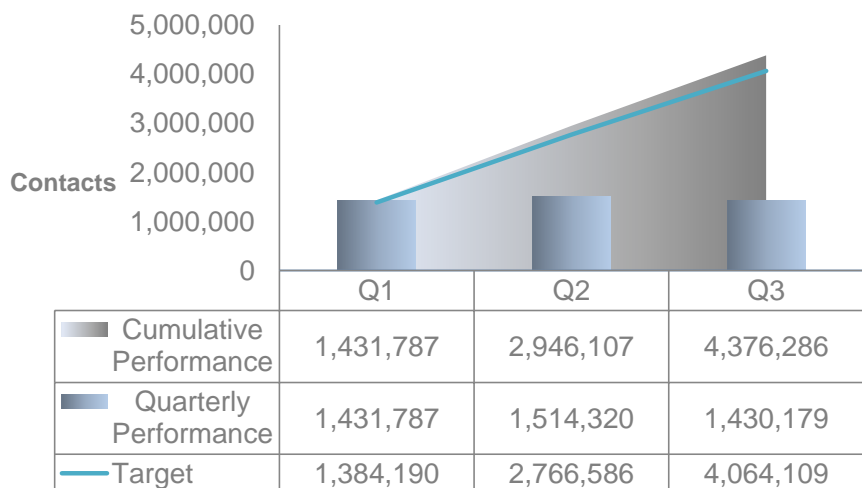
Contacts
Quarter 3 December
2015



4,064,109

Contacts
Target for December
2015

Contact with the Library Service

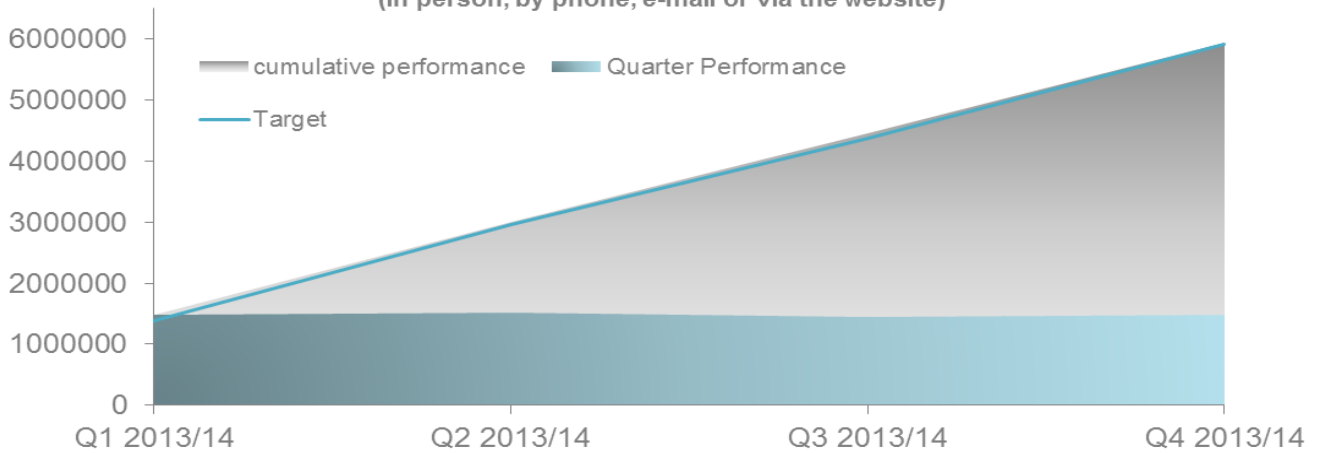


About the latest performance

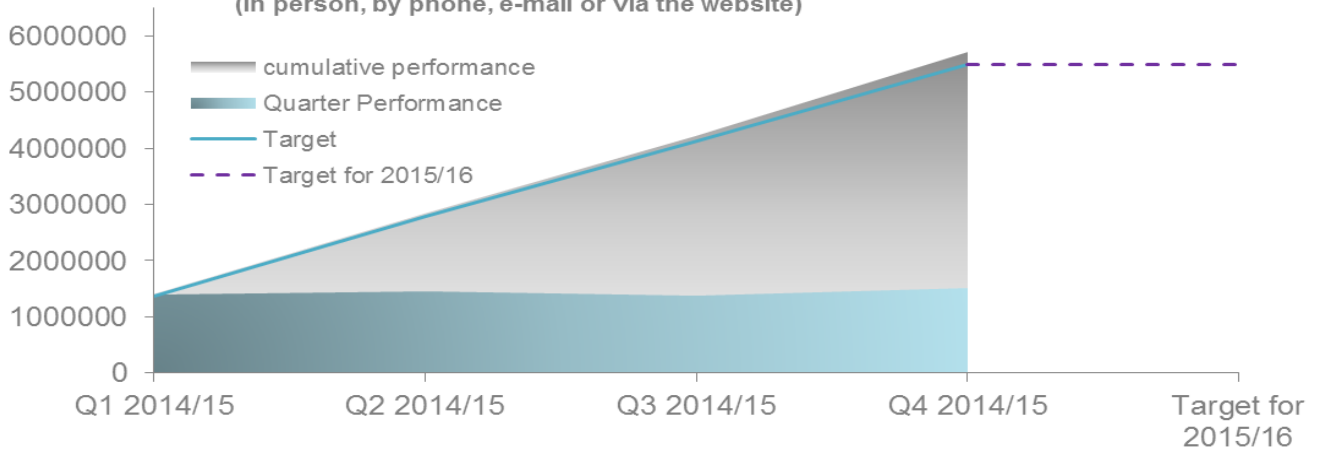
During a period of profound change for the service, use of libraries continues to be a mass-participation activity. In Q3 performance exceeded the target by 312,177 (8%), actual performance being 4,376,286 against a target of 4,064,109. Contact with the service comprises physical visits to service points and 'online' interactions. Performance in these areas needs to be understood in the context of reduced opening hours at most libraries since May 2014 and technology allowing customers to access services at their convenience and outside the opening times of sites. The Q3 performance bears out this analysis. "On Line" interactions (i.e. Library catalogue, e-books, e-magazines and contact with the CSC), achieved 2,703,905 interactions against a target of 2,386,866. Performance was exceeded by 317,039 or 13%. "Physical" interactions (i.e. all service points including mobiles and physical sites), achieved 1,672,381 interactions against a target of 1,677,244.

Further details

Contacts with the library service
(in person, by phone, e-mail or via the website)



Contacts with the library service
(in person, by phone, e-mail or via the website)



Measure Name	Contact with the Library Service								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Cumulative performance	1,480,199	3,003,724	4,456,982	5,938,551	1,398,781	2,852,103	4,218,992	5,727,843	
Quarter Performance	1,480,199	1,523,525	1,453,258	1,481,569	1,398,781	1,453,322	1,366,889	1,508,851	
Target	1,389,868	2,951,658	4,376,668	5,924,714	1,372,177	2,782,488	4,127,669	5,500,000	5,500,000

About the target

The target for 2015/16 reflects the uncertainty surrounding library provision within community hubs.

About the target range

An intuitive target range of +/- 5% has been set.

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area. The Chartered Institute of Public Finance and Accountancy (CIPFA) do produce some annual statistics; however the definition used by CIPFA relates to people visiting libraries for library purposes and does not match the definition nor data set used to report Library Interactions.



Health and Wellbeing is improved

Communities and residents are supported to be involved in local decision making and have their views taken into account

Voluntary and community groups actively supported in Lincolnshire

A Non-governmental organisation refers to civil society organisations (i.e. voluntary organisations and community led organisations).


Achieved

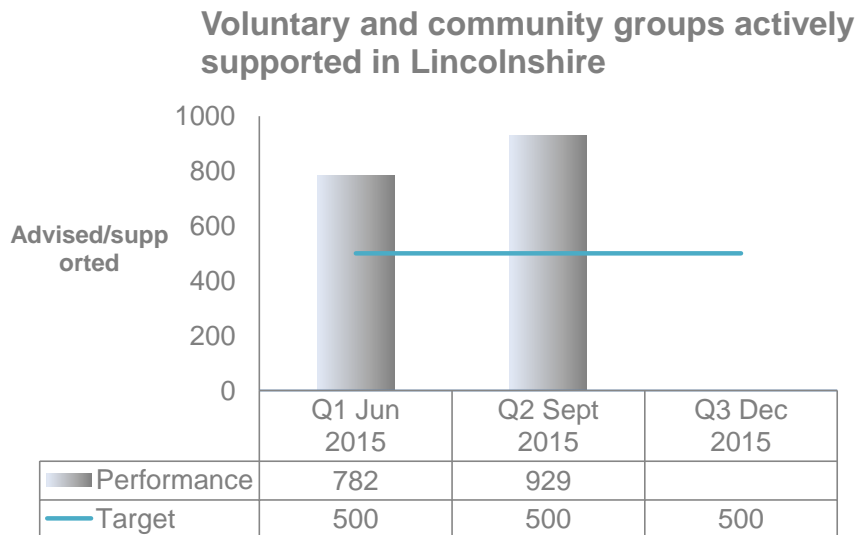
929

Advised/supported
**Quarter 2 September
2015**

↓

500

Advised/supported
**Target for September
2015**

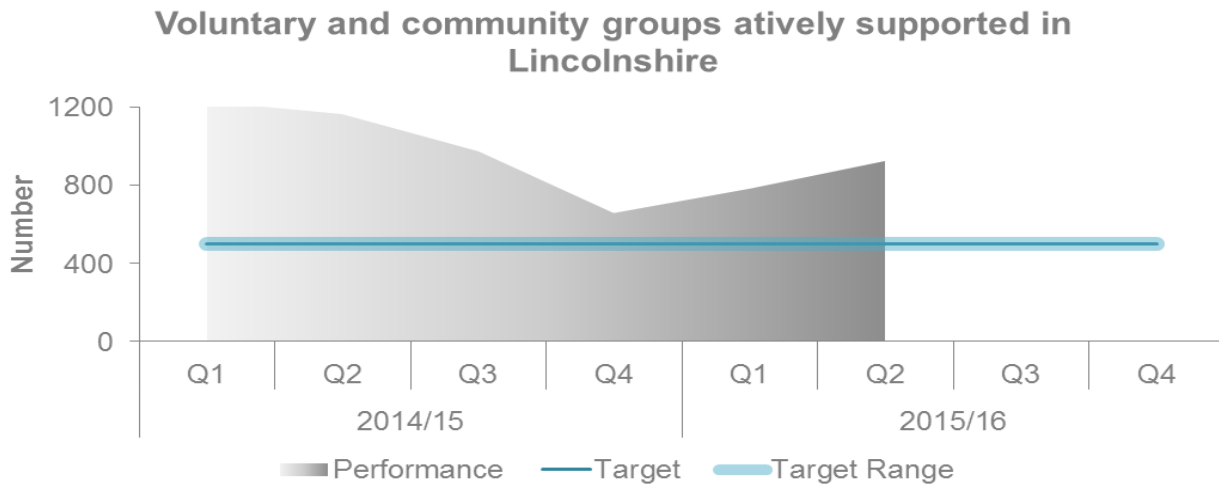


About the latest performance

The target number of Civil society Organisations supported over the granted 2 year period is 4,000 (2,000 annually)

Qtr 2 of this second year shows an improved number of groups accessing support from Qtr 1; this is a similar trend to year 1. We are therefore anticipating the final 2 Qtrs. will follow last year's trend.

Further details



Measure Name	Voluntary and community groups actively supported in Lincolnshire								
	2014-15				2015-16				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Performance	1,232	1,164	975	657	782	929	-	-	
Target	500	500	500	500	500	500	500	500	500
Upper range	525	525	525	525	525	525	525	525	
lower range	475	475	475	475	475	475	475	475	

About the target

About the target range

About benchmarking



Health and Wellbeing is improved

Young people are supported to reach their potential

Young People Not in Education, Employment or Training

A young person who is no longer in the education system and who is not working or being trained for work.

Numerator: Number of young person no longer in the education system and not working or being trained for work.

Denominator: Number of young people in the education system, working or being trained for work.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

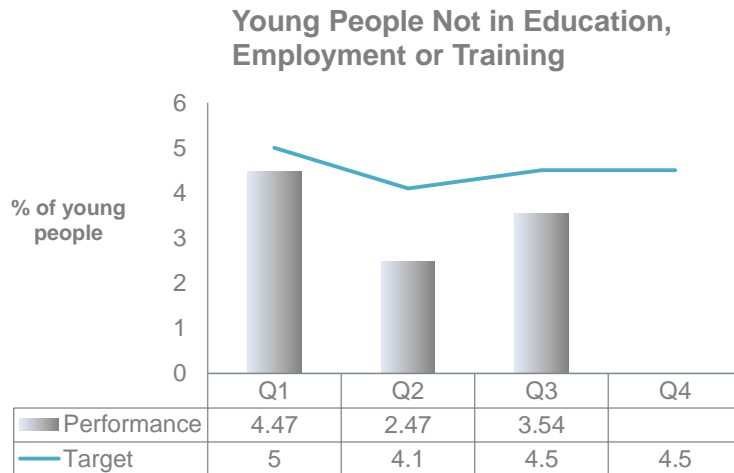

Achieved

3.54

% of young people
Quarter 3 December 2015

4.50

% of young people
Target for December 2015

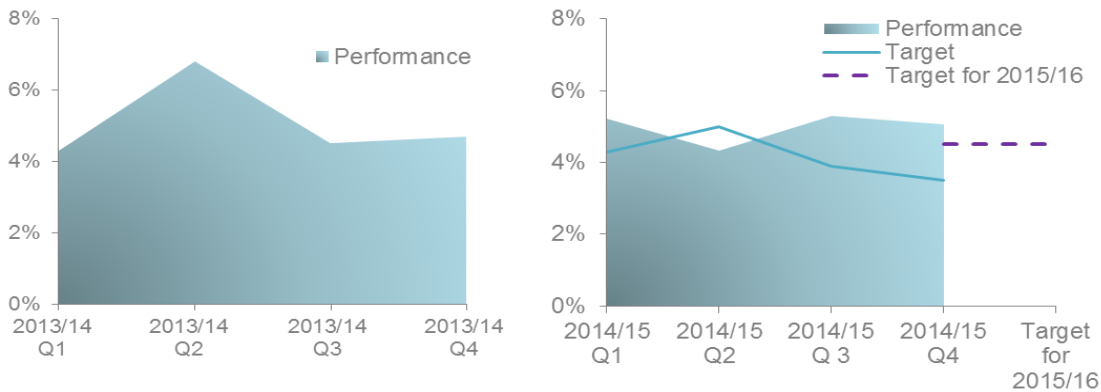


About the latest performance

Performance is better than the target set. However, this figure should be regarded with caution in that whilst performance is showing as better than target, there is the potential for the percentage of young people who are NEET to increase as the unknown figure is reduced particularly as there is a slight underperformance against the unknown target. Whilst there is no comparative data for quarter 3, the trend shows that performance continues to compare favourably with national performance and that of our statistical neighbours.

Further details

Percentage of 16-18 year olds not in education, employment or training



Measure Name	Young People Not in Education, Employment or Training								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Performance	4.3%	6.8%	4.5%	4.7%	5.2%	4.3%	5.3%	5.1%	
Target					4.3%	5.0%	3.9%	3.5%	4.5%

About the target

The current number of Young People Not in Education, Employment or Training has crept up. This has happened as the number of Young people in the 'Unknown' category has drastically reduced on previous years. This upward trend of NEETs is expected to stabilise and we are working on reducing the figure through 2015/16 and 16/17 year olds.

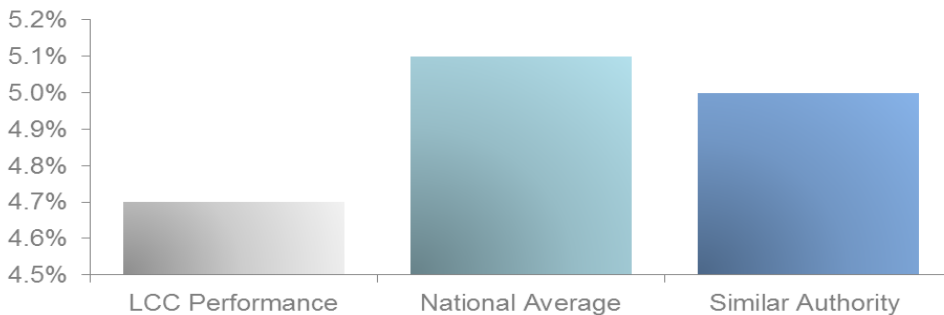
About the target range

In Q1 2015/16 we want to be no worse than Q1 2014/15 which was 5.2%
 In Q2 we want to see an improvement on Q2 2012/13 which is our best performance over the last 3 years. In Q3 and Q4 the target range is plus or minus 0.2 percentage points of target of 4.5%

About benchmarking

For all our comparators the overall NEET figure is between 4.5% and 5%. Lincolnshire is now outside of this range and an aspiration for the year is to get back to the lower level of NEET whilst keeping our counties unknown figure decreasing. We have the option of benchmarking nationally and at similar authority level.

Percentage of young people not in education, employment or training comparison 2013/14.



	LCC Performance	National Average	Similar Authority	LCC Target
2013/14 Q4	4.7%	5.1%	5.0%	
2014/15 Q4				



Health and Wellbeing is improved

Enhanced quality of life and care for people with learning disability, autism and or mental illness

Adults in contact with community mental health teams living independently

Proportion of adults in contact with secondary mental health services living independently, with or without support. (Section 75 arrangement with Health)



Achieved

56

% of adults

Quarter 2 September 2015

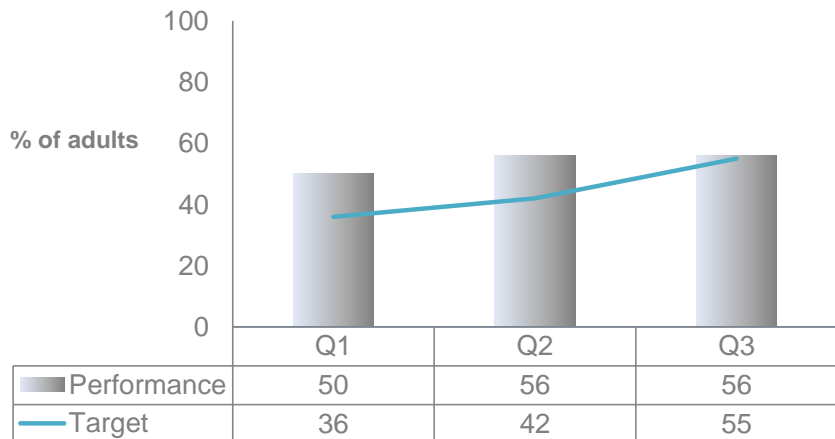


55

% of adults

Target for September 2015

Adults in contact with community mental health teams living independently



About the latest performance

This measure is reported from the Mental Health Minimum Dataset (MH-MDS). In quarter 2, 56% of adults in contact with community mental health teams were living independently which is an increase from 50% in quarter 1. A target of 55% has now been agreed which was exceeded in quarter 2.

Further details

This is a new measure for 2015-16 therefore historical data is not available

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

About the target range

5% +/- . Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.



Health and Wellbeing is improved

People are supported to remain independent and at home

Permanent admissions to residential and nursing care homes aged 65+

The number of admissions of older people to residential and nursing care homes relative to the population size (65+).

Numerator - The number of LCC funded/part funded permanent admissions of older people, aged 65+, to residential and nursing care during the year.

Denominator - Size of older people population (aged 65+) in Lincolnshire based on the Office of National Statistics mid-year population 2013 estimates.

The desired outcome is fewer permanent admissions to residential and nursing care homes (65+).

This is a Adult Social Care Outcomes Framework (ASCOF) 2a part 2 and reported in the Better Care Fund (BCF).



Achieved

658

People

Quarter 3 December
2015

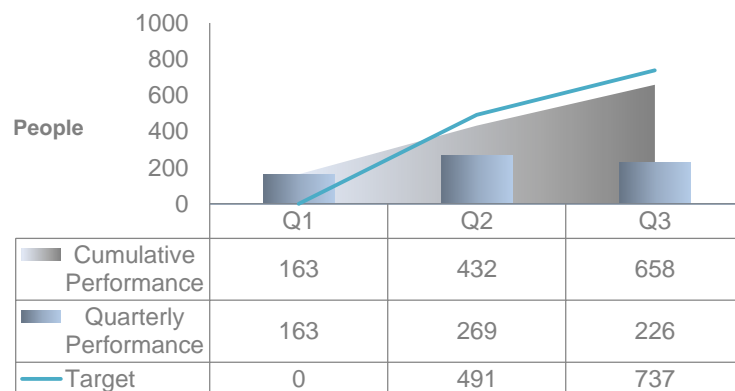


737

People

Target for December
2015

Permanent admissions to residential and nursing care homes aged 65+

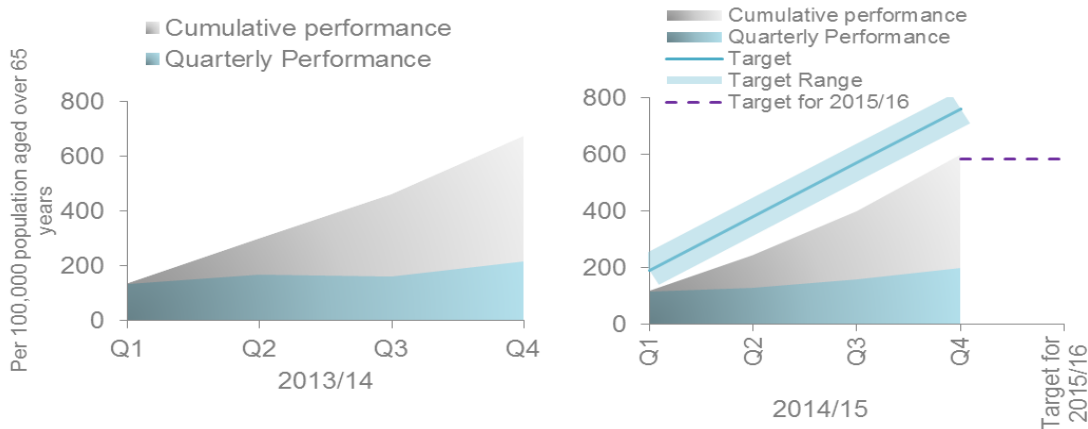


About the latest performance

In the first 3/4 of this financial year there have been 658 permanent admissions to residential and nursing care for clients aged 65+. This equates to 411 per 100,000 population (65+). Performance is slightly worse compared to the same period last year when there had been 642 (401.4 per 100,000 population) admissions. However the quarter 3 performance is better than the target of 737 (lower is better). This a Better Care Fund measure and goes a long way to demonstrating the effectiveness of Adult Care at preserving people's independence in a community setting.

Further details

Permanent admissions to residential and nursing care home



Measure Name	Permanent admissions to residential and nursing care homes aged 65+								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Cumulative performance	132.1	299.8	459.7	674.3	115.0	243.8	401.4	600.2	
Quarterly Performance	132.1	167.7	159.9	214.6	115.0	128.8	157.6	198.8	
Target					189.8	379.5	569.3	759.0	582.9
Upper Range					227.7	417.4	607.2	796.9	
Lower range					151.8	341.6	531.3	721.1	

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

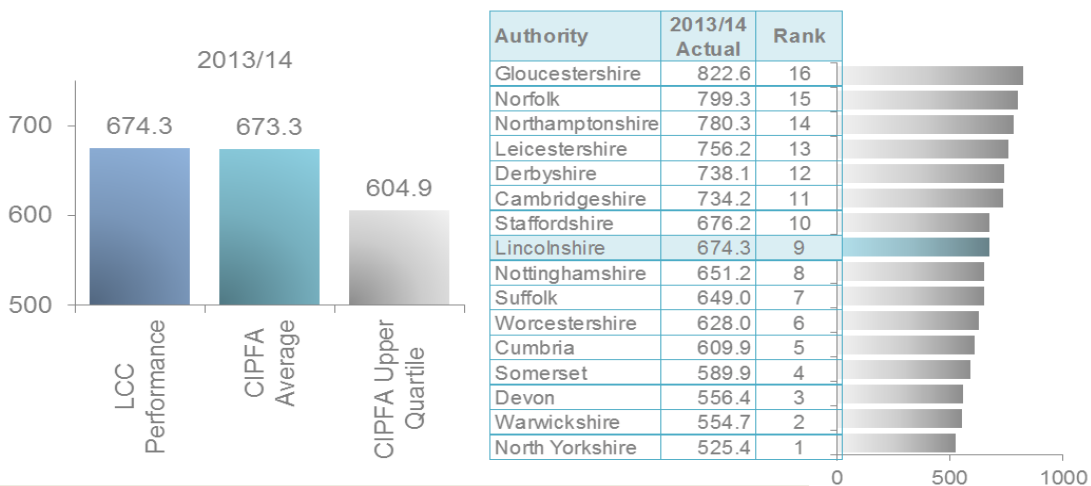
About the target range

5% +/- . Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.

Permanent admissions to residential and nursing care homes aged 65+ per 100,000 population CIPFA Comparison (Smaller is Better)





Businesses Are Supported to Grow

Jobs created as a result of the Council's support

Jobs created and safeguarded

Number of jobs created and safeguarded as a result of the Council's support.



Achieved

714

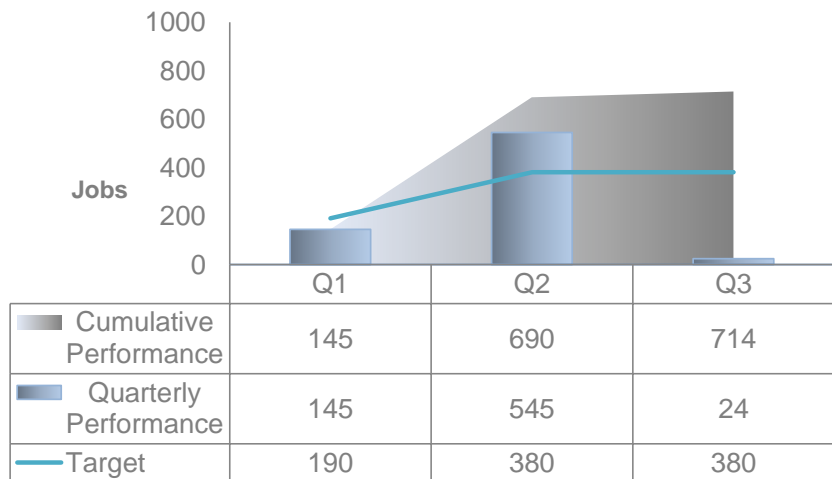
Jobs
Quarter 3 December
2015



380

Jobs
Target for December
2015

Jobs created and safeguarded

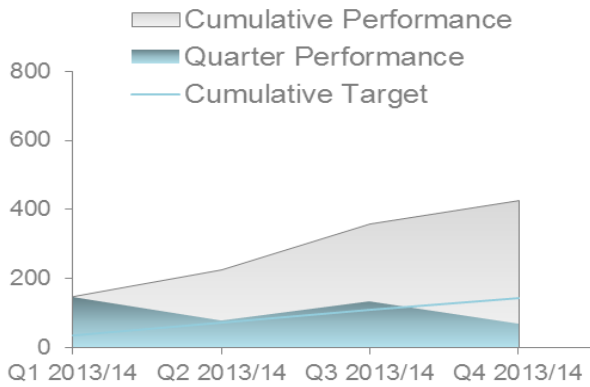


About the latest performance

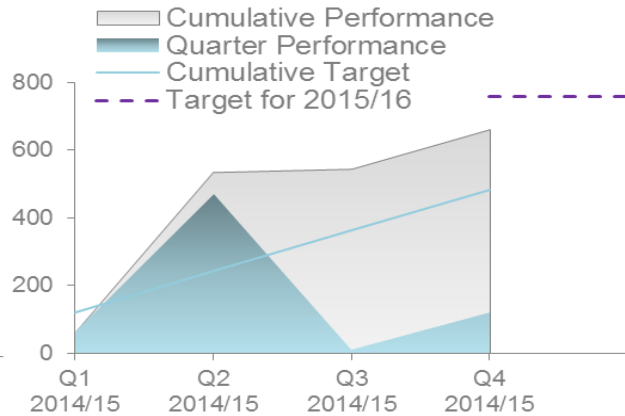
The majority of the jobs created were done in quarters 1 and 2, when the achievements done by the work of UK Trade and Industry were recorded. These were primarily support for major manufacturing businesses. 24 jobs were created in small and medium sized enterprises during quarter 3 as a result of the enterprise support services that the council commissions. A similar figure can be expected to be achieved in quarter 4.

Further details

**Jobs Created and Safeguarded
2013/14**

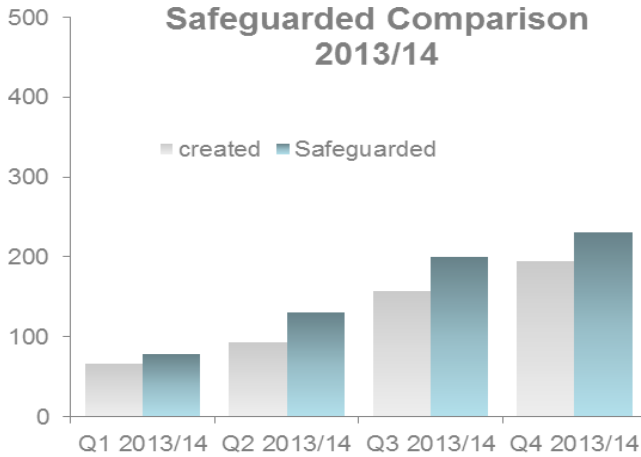


**Jobs Created and Safeguarded
2014/15**

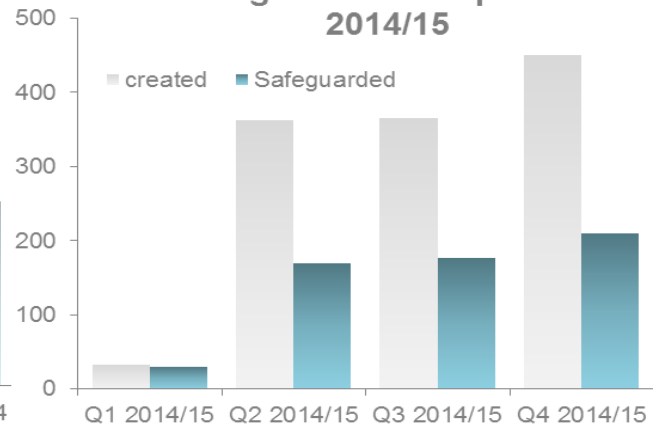


Measure Name	Jobs created and safeguarded								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Quarter Performance	146	78	134	68	63	470	9	119	
Cumulative Performance	146	224	358	426	63	533	542	661	
Cumulative Target	36	72	108	142	121	242	363	482	758

**Jobs Created and Jobs Safeguarded Comparison
2013/14**



**Jobs Created and Jobs Safeguarded Comparison
2014/15**



Measure Name	Jobs created and safeguarded								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Created (cumulative)	67	93	158	195	33	363	365	451	
Safeguarded (Cumulative)	79	131	200	231	30	170	177	210	

About the target

The council commissions a series of programmes which help business leaders to grow their business. This includes the building of business sites and premises for selling or renting to businesses which are growing. We do this in order to create jobs in the county, and the jobs are counted in this target.

About the target range

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.



Businesses Are Supported to Grow

Jobs created as a result of the Council's support

Businesses supported by the Council



Achieved

634

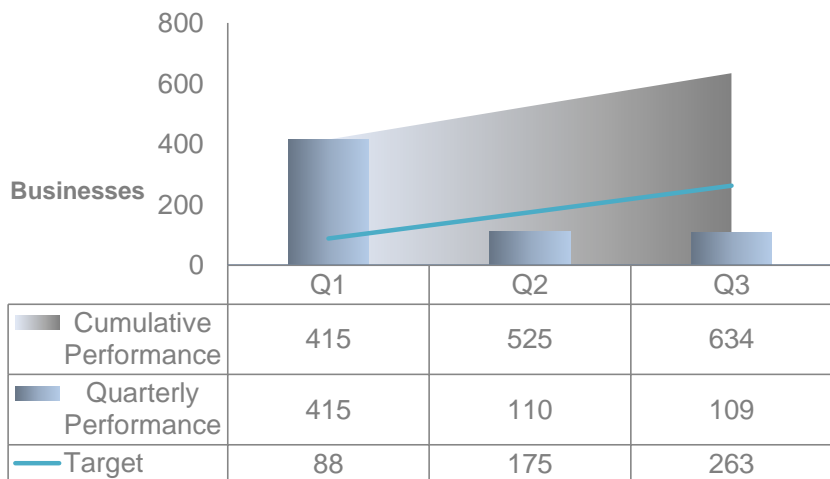
Businesses
Quarter 3 December
2015



263

Businesses
Target for December
2015

Businesses supported by the Council

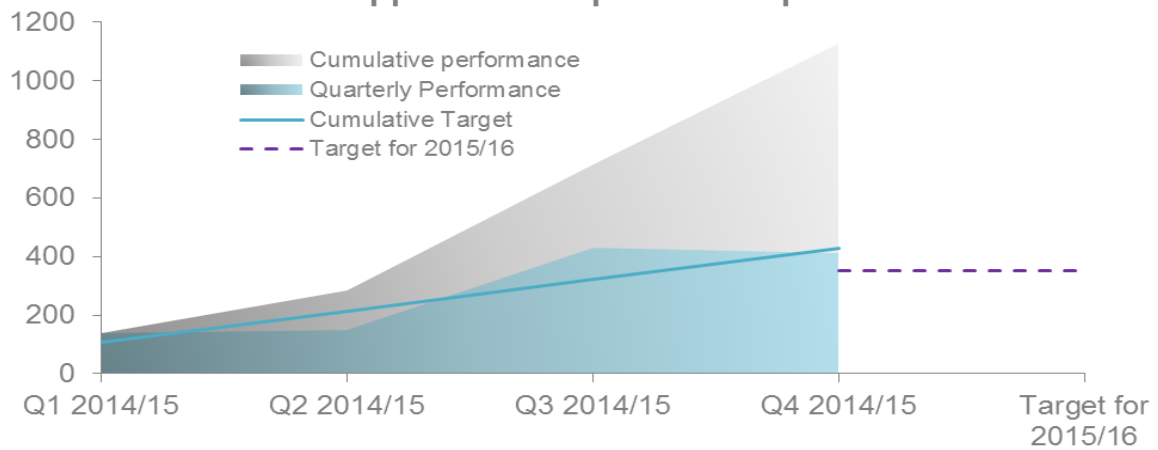


About the latest performance

The enterprise support services that the council commissions –especially the Business Growth Hub and the Lincolnshire Investment Network- continue to operate successfully. 109 additional businesses were supported during quarter 3 and a similar amount can be expected to be supported during quarter 4. The Business Growth Hub adviser service is particularly popular, and there is currently a waiting list of businesses wishing to receive the service. It is hoped that the ERDF bid which has been made to extend the council's enterprise growth services will be able to provide extra capacity and thus to reduce waiting times.

Further details

Businesses supported to improve their performance



Measure Name	Businesses supported by the Council								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Quarterly Performance					137	149	429	412	
Cumulative performance				894	137	286	715	1127	
Cumulative Target				407	107	215	322	429	350

About the target

About the target range

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.




Businesses Are Supported to Grow

Increase recycling
Waste sent to landfill

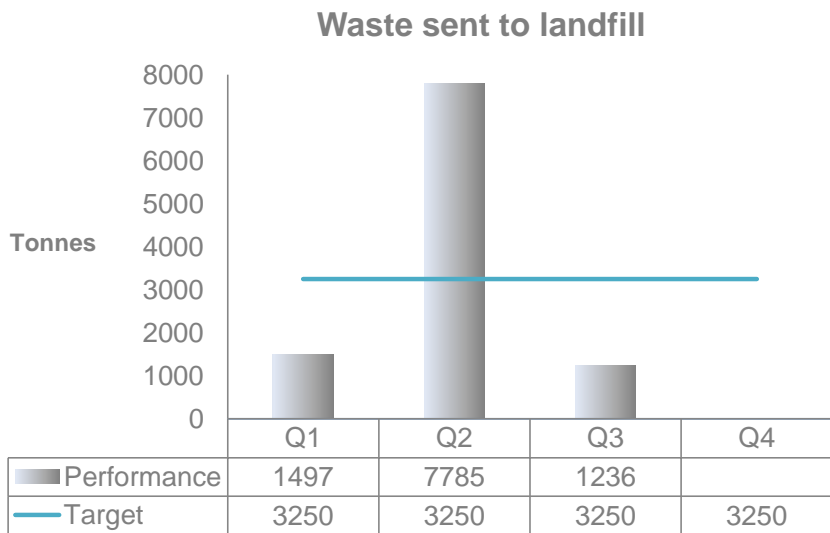
The tonnage of waste collected by either the County or District Councils which was sent to landfill.

 **Achieved**

1,236
Tonnes
Quarter 3 December
2015



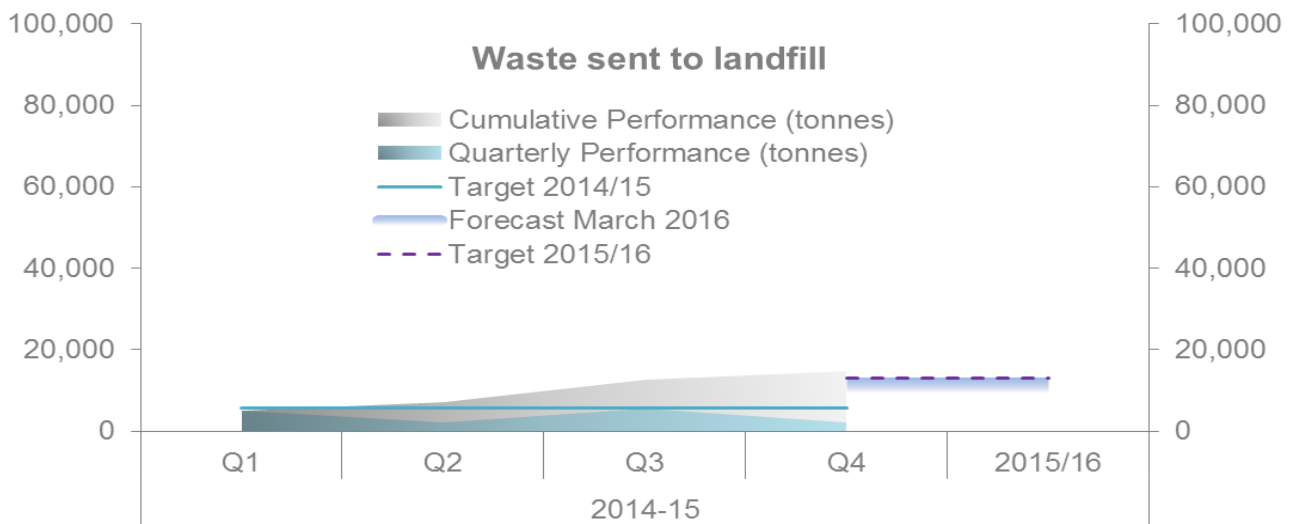
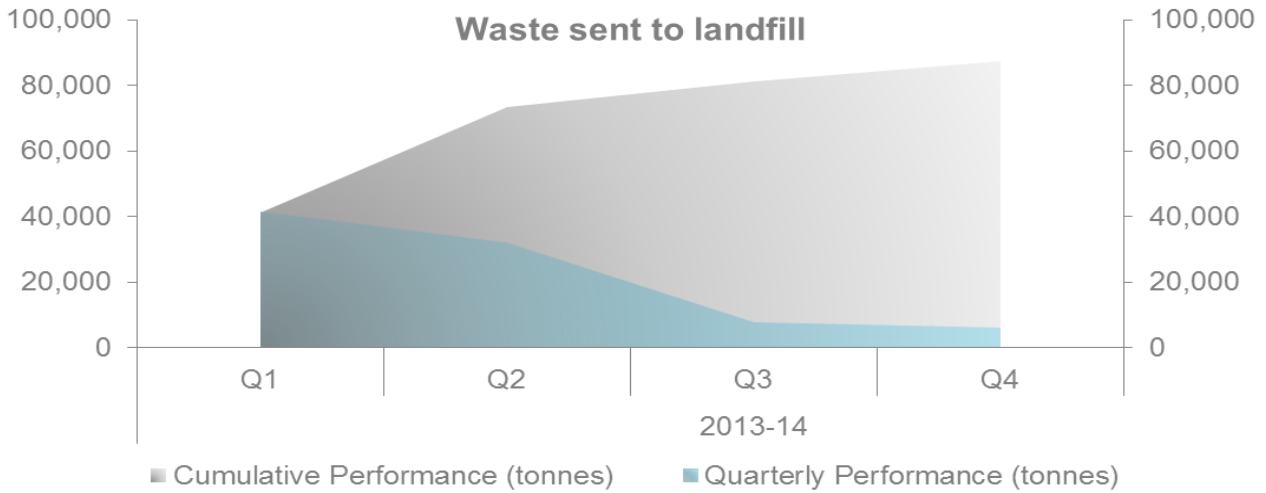
3,250
Tonnes
Target for December
2015



About the latest performance

This is an estimate until final figures have been verified by the Department for Environment, Food and Rural Affairs (due in May). Our Energy from Waste facility continues to receive the vast majority of the waste that would previously have gone to landfill. Since no further major change in our landfill tonnage is expected in the next few years, it has been recommended that this indicator is no longer reported on after the end of 2015/16.

Further details



Measure Name	Waste sent to landfill								
	2013-14				2014-15				2015/ 2016
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Quarterly Performance (tonnes)	41,361	32,022	7,858	6,183	5,033	2,047	5,485	2,076	
Cumulative Performance (tonnes)	41,361	73,383	81,241	87,424	5,033	7,080	12,565	14,641	
Target					5,630	5,630	5,630	5,630	13,000
Forecast (March 2016)									11,100

About the target

It is estimated that we have 163,000 tonnes of residual (non-recycled) waste. We aim to send 150,000 tonnes to Energy from Waste, leaving 13,000 tonnes to go to landfill.

About the target range

A small percentage change in overall residual waste could lead to a much larger change in landfilling, so a wide target range has been set.

About benchmarking

As tonnage of waste landfilled depends on the size of a Local Authority, comparisons with other councils is not meaningful.

This page is intentionally left blank



Communities are safe and protected

The public are protected from unsafe and dangerous goods

Illicit alcohol and tobacco seized per operation

This measure is a calculation using the number of illicit alcohol and tobacco products that are removed from the market in Lincolnshire and the number of premises inspected to produce an average number of products seized per premises inspected in targeted operations. Illicit alcohol and tobacco includes counterfeit, non-duty paid, unsafe, incorrectly labelled, and other illicit brands. Unsafe means that the products do not self-extinguish as required by European Standards. Other illicit brands are products which are manufactured for the sole purpose of being smuggled into and sold illegally in another market resulting in significant losses in tax revenue. Targeted operations are those where Trading Standards have planned the inspection based on intelligence. Products are counted in terms of the most popular sizes of packs. E.g. 20 cigarettes, 50g hand-rolling tobacco, 70cl spirits. These numbers are dependent on successful legal process, meaning forfeiture or surrendering of the products.



Not achieved

393.7

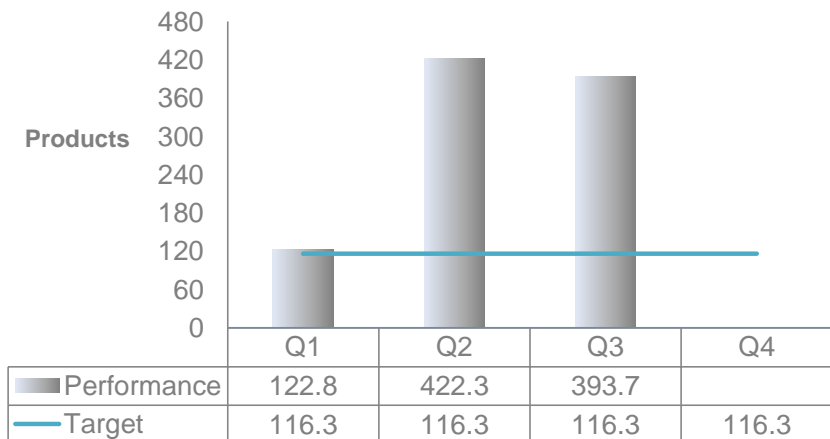
Products
Quarter 3 December
2015



116.3

Products
Target for December
2015

Illicit alcohol and tobacco seized per operation



About the latest performance

Illicit and counterfeit products of this type continue to be found during Trading Standards operations regularly, suggesting that there is a continued demand for these products in Lincolnshire. In both Q2 and Q3 the average has been much higher than target.

Further details

This is a new measure for 2015-16 therefore historical data is not available

About the target

We aim to decrease the average number of illicit alcohol and tobacco products removed from the market in Lincolnshire per premises visited during targeted operations by 10%. In the UK, the illegal trade of alcohol and tobacco undermines efforts to reduce the number of people smoking and drinking. These products are uncontrolled and can be available to children. Illegal trade is often part of organised criminal activity and is linked to other illegal trade. Smuggling of these goods also represents a significant risk to revenues.

About the target range

A target range of -5% allows for some fluctuation in market conditions. Any decrease in the number of illicit alcohol and tobacco products removed compared to the previous year would ultimately be considered positive. There is the potential for anomalies with unexpected large-scale seizures or outside constraints on product such as seizures at port.

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.



Health and Wellbeing is improved

Carers feel valued and respected and able to maintain their caring roles

Carers who receive a direct payment

This measure reflects the proportion of carers who receive a direct payment.

Numerator: Number of carers who are and have been receiving direct payments and part direct payments in the last 12 months.

Denominator: Number of carers receiving carer specific support services.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

X Not achieved

45

% of carers

Quarter 3 December
2015

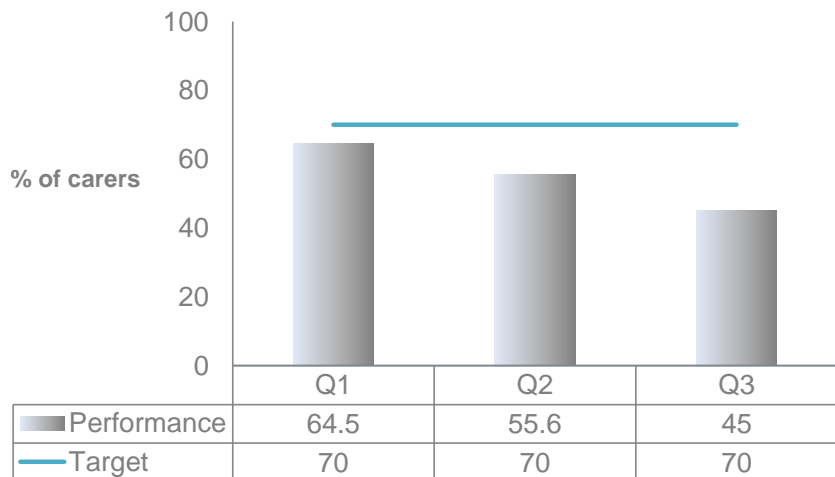


70

% of carers

Target for December
2015

Carers who receive a direct payment



About the latest performance

At the end of quarter 3, 45% of carers received a direct payment in the last 12 months. This relates to 3,035 carers. There has been a definite shift in the provision of services to carers; away from personal budgets to preventative services and information and advice. Existing carers are no longer eligible under the Care Act 2014, plus fewer new carers are meeting the national threshold. For Carers that are eligible for care and support, a direct payment is no longer the default service. 8 weeks of support planning means that a higher proportion of carers' needs are being met without a direct payment.

Further details

This is a new measure for 2015-16 therefore historical data is not available

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

About the target range

5% +/- . Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.



Health and Wellbeing is improved

People are supported to remain independent and at home

Requests for support for new clients, where the outcome was universal services/ signposting

This measure demonstrates that the:-
Customer Service Centre (CSC);
Field Work Team; and

Emergency Duty Team (EDT) is able to effectively screen people and signpost to the appropriate agencies without the need for social care intervention.

Numerator: Number of requests for support for new clients, where the outcome was universal services / signposting to other services.

Denominator: Customer Service Centre based teams for new clients in the period.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

New client defined as not known to Adult Care at the time of the contact.

This is a count of contacts, not the number of people.

X Not achieved

62.4

%

Quarter 3 December
2015

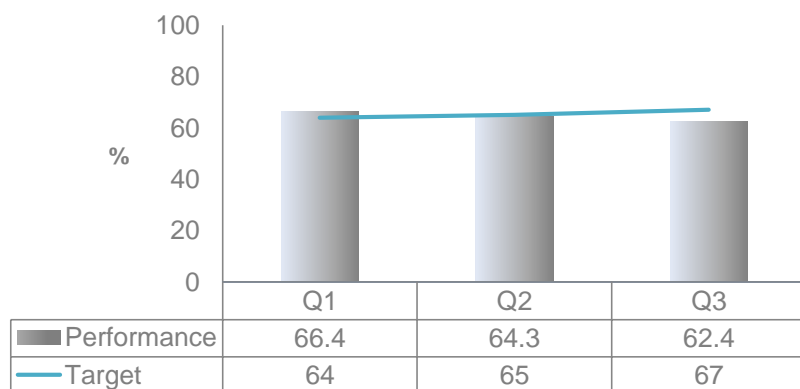


67

%

Target for December
2015

Requests for support for new clients, where the outcome was universal services/ signposting



About the latest performance

The definition of this indicator has changed from last year and now includes all requests for support for new clients, and not just those at the Customer Service Centre (CSC). Performance has decreased through the year and at the end of Q3 13,656 (62.4%) of requests for support for new clients had an outcome of universal services / signposting. A lower percentage isn't necessarily a bad thing though. Rather than being signposted, people could go to reablement or wellbeing which ultimately keeps them out of funded residential or community services.

Further details

This is a new measure for 2015-16 therefore historical data is not available

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

About the target range

5% +/- . Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.



Health and Wellbeing is improved

People have a positive experience of care and support

Delayed transfers of care from hospital

This measure reports the impact of hospital services (acute, mental health and non-acute) and community based care in facilitating timely and appropriate transfer from all hospitals for all adults. This measure reflects the number of delayed transfers of care which are attributable to social care services or jointly to social care and the NHS.

A delayed transfer of care occurs when a patient is ready for transfer from a hospital bed, but is still occupying such a bed.

Numerator: Average number of delayed transfers of care (for those 18+) on a particular day taken over the year, that are attributable to social care or jointly to social care and the NHS (this is the average of the 12 monthly snapshots).

Denominator: Size of adult population in area (18+).

X Not achieved

3.3

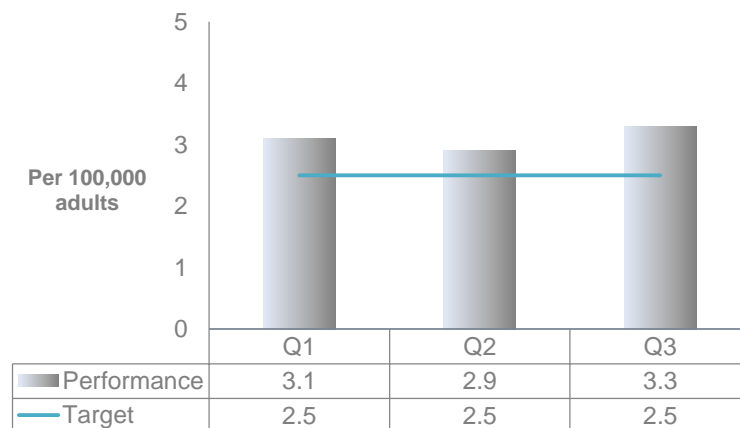
Per 100,000 adults
Quarter 3 December
2015



2.5

Per 100,000 adults
Target for December
2015

Delayed transfers of care from hospital

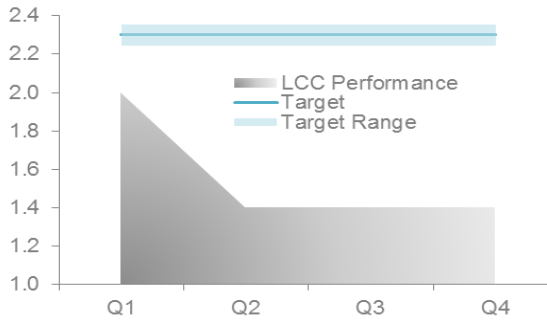


About the latest performance

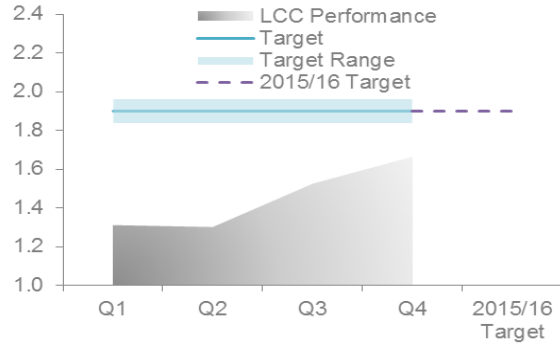
Historically, Lincolnshire has been a top performer on this measure with very low hospital delays attributable to Adult Care. Performance has got worse through the year and is below the target of 2.5 per 100,000 population.

Further details

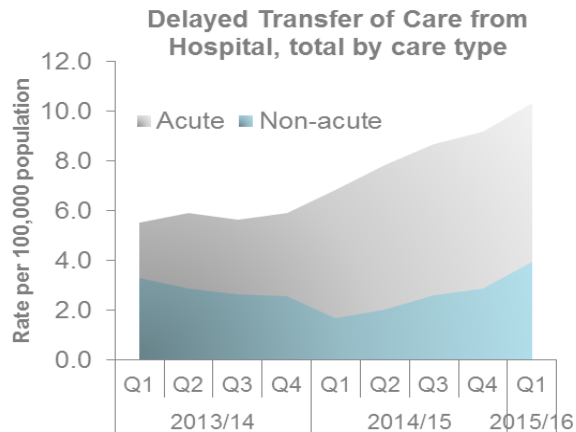
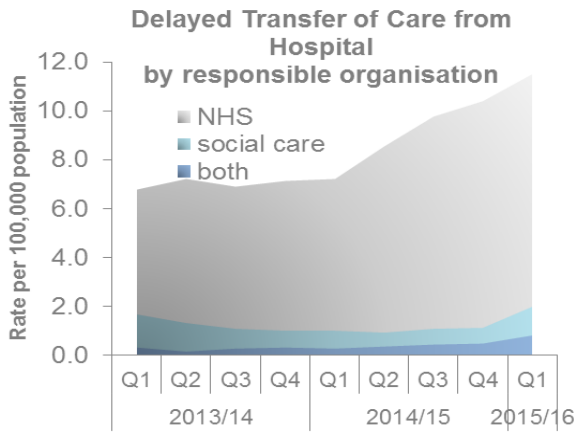
Delayed Transfer of Care from Hospital 2013/14
(per 100,000 population aged 18 and over)



Delayed Transfer of Care from Hospital 2014/15
(per 100,000 population aged 18 and over)



Measure Name	Delayed transfers of care from hospital								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Performance	2.0	1.4	1.4	1.4	1.3	1.3	1.5	1.7	
Numerator	12.0	8.0	8.0	8.0	7.7	7.8	8.9	9.7	
Denominator	579100	579100	579100	579100	583728	583728	6E+05	583728	
Target	2.3	2.3	2.3	2.3	1.9	1.9	1.9	1.9	1.9
Upper Range	2.4	2.35	2.35	2.35	1.94	1.94	1.94	1.94	
Lower range	2.3	2.25	2.25	2.25	1.86	1.86	1.86	1.86	



Measure Name	Delayed transfers of care from hospital								
	2013-14				2014-15				2015/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Numerator	12	9	8	8	8	8	9	10	16
Denominator	579100	579100	579100	579100	583728	583728	583728	583728	583728
social care and both	2.0	1.5	1.4	1.4	1.3	1.3	1.5	1.7	2.8
social care	1.7	1.4	1.1	1.0	1.0	0.9	1.1	1.2	2.0
both	0.3	0.2	0.3	0.3	0.3	0.4	0.4	0.5	0.8
NHS	6.8	7.2	6.9	7.1	7.2	8.5	9.8	10.4	11.5
Total	8.8	8.8	8.3	8.5	8.5	9.9	11.3	12.0	14.3
Acute	5.5	5.9	5.6	5.9	6.9	7.8	8.7	9.2	10.3
Non-acute	3.3	2.8	2.6	2.6	1.7	2.0	2.6	2.9	3.9

*Numerator = sum of 'Social Care' and 'Both' from responsible organisation

** Denominator = adult population of Lincolnshire

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

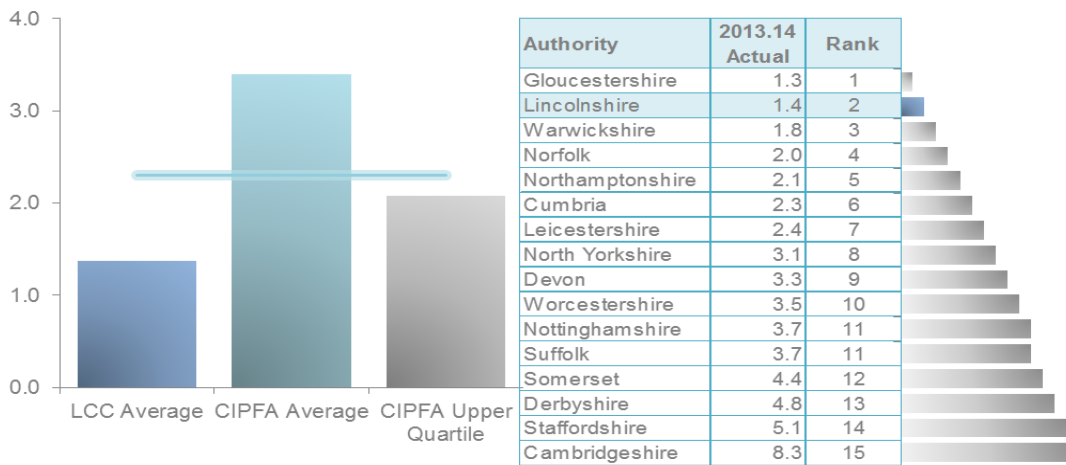
About the target range

5% +/- . Based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.

Delayed Transfer from Hospital 2013/13; Rate per 100,000 aged over 18. CIPFA



2013/14						
LCC Average	CIPFA Average	CIPFA Upper Quartile	Target	Upper Range	Lower range	CIPFA Ranking
1.4	3.4	2.1	2.3	2.35	2.25	2nd



Communities are safe and protected

Improve public safety by the reduction in drugs and alcohol misuse, focussed on town centre alcohol fuelled violence and anti-social behaviour, young people and drug misuse

Alcohol related violent crime incidents

This measure is a count of all Home Office notifiable violence against the person offences (excluding 'no crimes') where alcohol is identified as contributing to the incident. Violence against the person offences includes all assaults apart from sexual offences. This is not a statutory measure and is used as a local indicator only, Home Office notifiable offences refer to the offence classification. For more information about Home Office notifiable offences see:

<https://www.gov.uk/government/publications/counting-rules-for-recorded-crime>



Not achieved

1360

Incidents

Quarter 3 December
2015

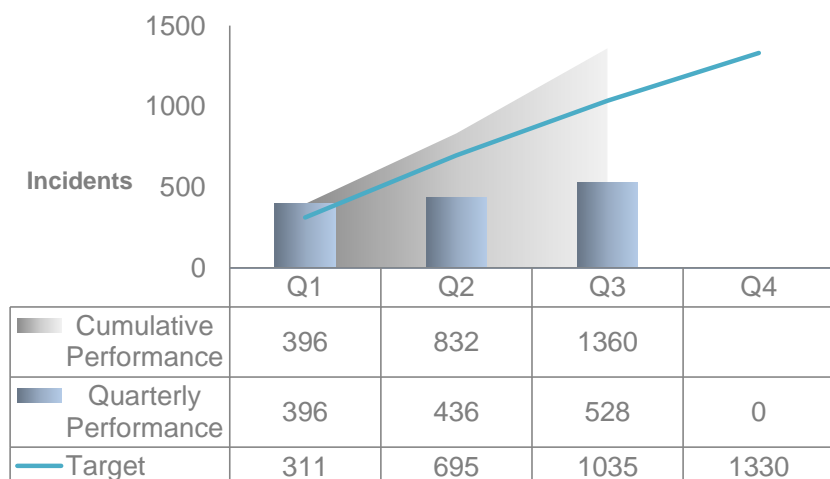


1035

Incidents

Target for December
2015

Alcohol related violent crime incidents

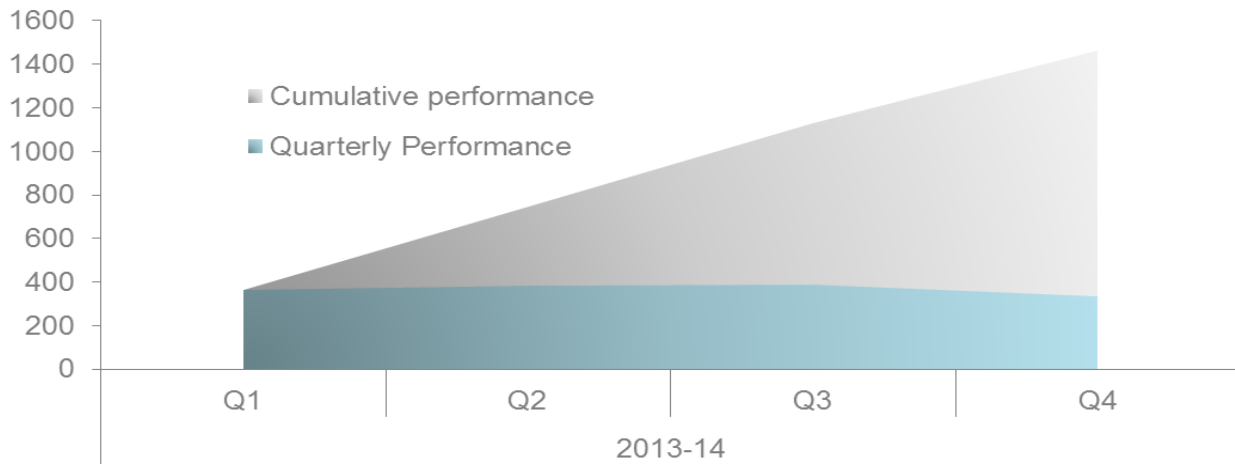


About the latest performance

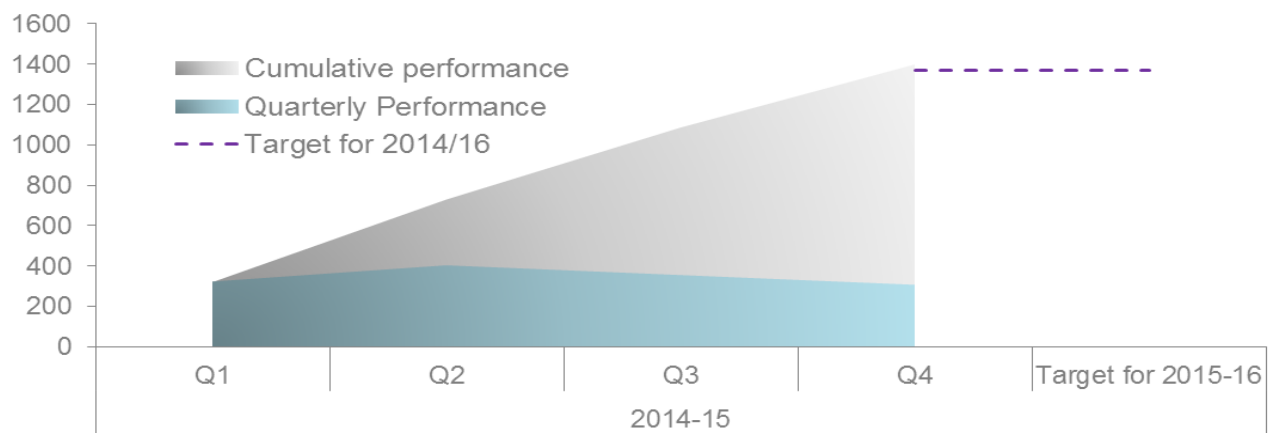
The increase in alcohol related violent crime may be due in part to a particularly warm winter. There is a heightened awareness of alcohol related issues among professionals due to the Blue Light Project which targets those who are not accessing treatment but causing problems in our community. There may be also be an increase in alcohol 'flagging' of crimes and incidents stemming from awareness of the Blue Light Project which looks to pull its referrals from police incident data related to alcohol.

Further details

Alcohol related violent crime incidents



Alcohol related violent crime incidents



Measure Name	Alcohol related violent crime incidents								
	2013-14				2014-15				Target for 15/16
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Cumulative performance	363	742	1128	1460	327	732	1089	1400	1370
Quarterly Performance	363	379	386	332	327	405	357	311	

About the target

Decrease alcohol related violent crime by 5%. A significant number of violence against the person offences are alcohol related. Reducing alcohol related violent offences will help us make sure Lincolnshire is a safe place to live and visit.

About the target range

The target range for this measure allows for some fluctuation against the target decrease of 5%.

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.



Businesses Are Supported to Grow

Increase recycling

Household waste recycled

The percentage of waste collected by either the County or District Councils which was reused, recycled or composted.



Not achieved

44.26

% recycled

Quarter 3 December
2015

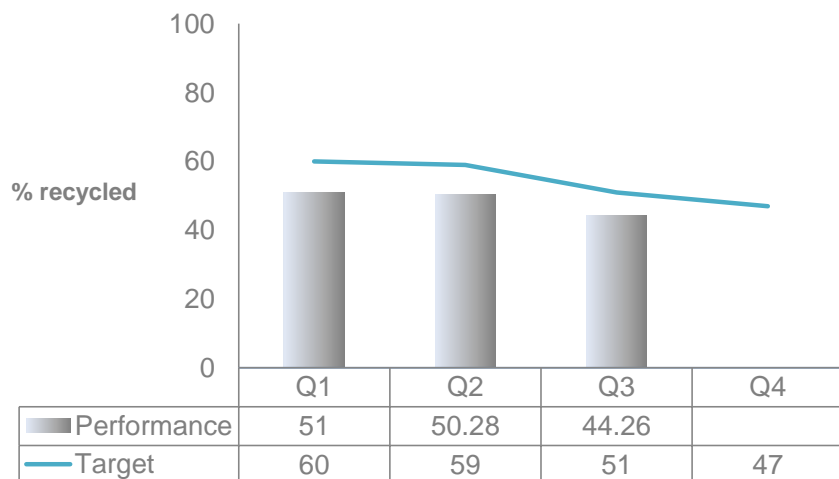


51

% recycled

Target for December
2015

Household waste recycled

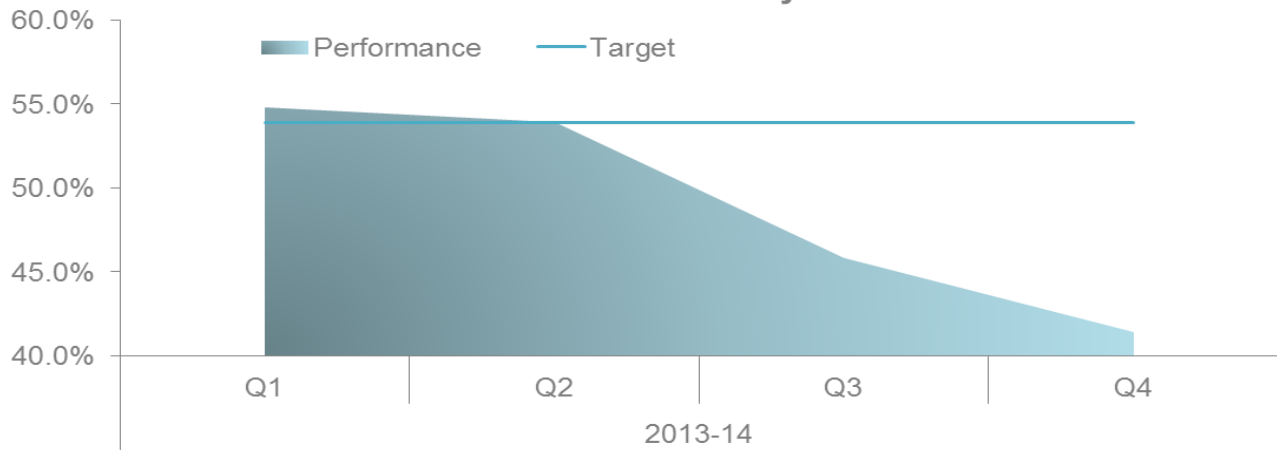


About the latest performance

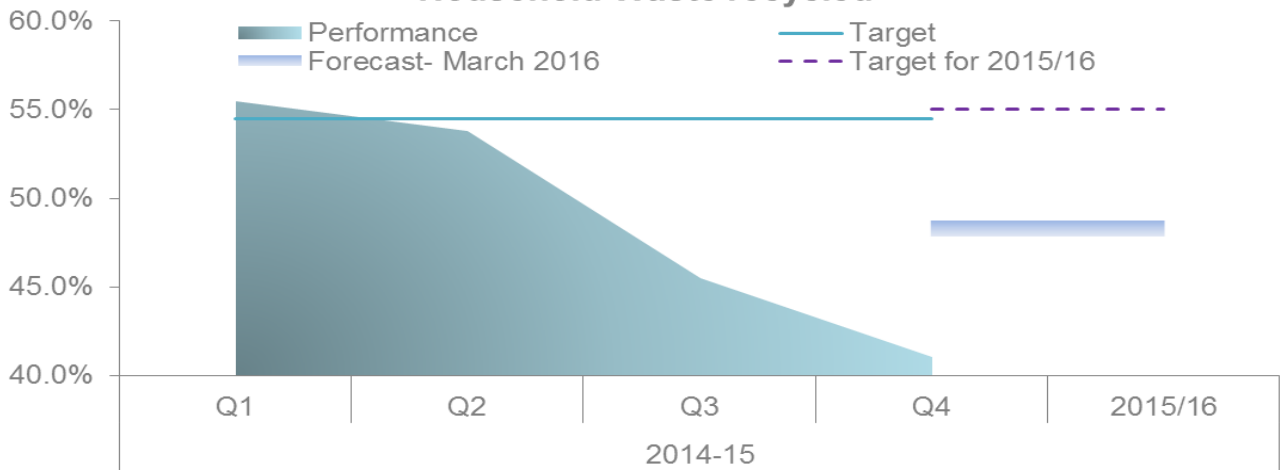
This is an estimate until final figures have been verified by the Department for Environment, Food and Rural Affairs (due in May). As described in the "green waste composted" measure, we have received less waste for composting than in 2014. Also, we continue to see a higher level of recyclables rejected as contamination than last year due to a change in the legislation introducing a more stringent sampling regime than in the past. Work is ongoing with our Waste Collection Authority partners to identify a new long-term target, and how we can best work together to achieve it.

Further details

Household Waste recycled



Household Waste recycled



Measure Name	Household waste recycled								
	2013-14				2014-15				2015/2016
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Performance	54.8%	54.0%	45.9%	41.5%	55.5%	53.8%	45.5%	41.0%	
Target	53.9%	53.9%	53.9%	53.9%	54.5%	54.5%	54.5%	54.5%	55.0%
Forecast (March 2016)									48.3%

About the target

The Joint Municipal Waste Management Strategy (2008) set a target to achieve 55% recycling and composting by 2015. Quarterly targets reflect this but are seasonally-adjusted since most composting happens during April to September (Q1 and Q2).

About the target range

Given the number of separate figures which go into this calculation, a target range of +/- 0.5 percentage points allows for small fluctuations to remain on target.

About benchmarking

National data is available for each Local Authority. However, given the delay in finalising official figures, this is usually only available for the previous year, so needs to be treated with caution.

Open Report on behalf of Richard Wills, Director responsible for Democratic Services

Report to:	Overview and Scrutiny Management Committee
Date:	25 February 2016
Subject:	Overview and Scrutiny Work Programme

Summary:

This item enables the Overview and Scrutiny Management Committee to consider both its own work programme and the scrutiny committee work programmes for 2016. The Committee is invited to consider and comment on the content of the work programmes.

Actions Required:

1. To consider and comment on the content of the Overview and Scrutiny Management Committee work programme, as set out at Appendix A.
2. To approve the work programmes from overview and scrutiny committees set out at Appendix B, or where it feels clarification on certain elements is required, to refer back to the relevant committee for further information prior to approval.
3. To consider and comment on the Working Group activity as set out at Appendix C to this report.
4. To comment on the work programmes in light of the Executive Forward Plan as set out at Appendix D.

1. Background

Overview and Scrutiny Management Committee

The Overview and Scrutiny Management Committee meets on a monthly basis. Each agenda includes the following items: -

- Call ins (if required)
- Councillor Call for Action (if required)
- Overview and Scrutiny Management Committee Work Programme.
- Scrutiny Committee Work Programmes
- Summary of any Task and Finish Group and Working Group activity

The work programme for this Committee is set out in Appendix A. The Overview and Scrutiny Management Committee is invited to consider and comment on the content of this programme.

Scrutiny Committee Work Programmes

The work programme for each scrutiny committee is set out at Appendix B for consideration. These documents provide Members with a key opportunity to manage the work programme of all scrutiny committees.

Committee Working Group Activity

Overview and Scrutiny Committees may establish informal working groups, which usually meet on one or two occasions, usually to consider matters in greater detail, and then to put their proposals to Committee. Details of Working Group activity is set out at Appendix C.

Executive Forward Plan

The Executive Forward Plan of key decisions to be taken from 1 March 2016 is set out at Appendix D. This is background information for the Committee's consideration to ensure that all key decisions are scrutinised by the relevant scrutiny committee.

2. Conclusion

That consideration is given to the content of this report.

3. Consultation

a) Policy Proofing Actions Required

This item does not require Policy Proofing.

4. Appendices

These are listed below and attached at the back of the report	
Appendix A	Overview and Scrutiny Management Committee Work Programme
Appendix B	Scrutiny Committee Work Programmes
Appendix C	Task and Finish Group and Working Group Activity
Appendix D	Executive Forward Plan

5. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Nigel West, Head of Democratic Services and Statutory Scrutiny Officer, who can be contacted on 01522 552840 or by e-mail at nigel.west@lincolnshire.gov.uk

OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE**WORK PROGRAMME**

25 February 2016		
Item	Contributor	Purpose
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Revenue and Capital Budget Monitoring Report 2015/16	Tony Warnock, Operations and Financial Advice Manager	Pre-Decision Scrutiny – (Executive Decision 1 March 2016)
2015/16 Council Business Plan Quarter 3	Jasmine Sodhi Performance and Equalities Manager	Budget Scrutiny / Performance Scrutiny
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

24 March 2016		
Item	Contributor	Purpose
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

28 April 2016		
Item	Contributor	Purpose
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Review of Scrutiny Working Group - Closer working with the Executive	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Review Activity
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

For more information about the work of the Overview and Scrutiny Management Committee please contact Nigel West, Head of Democratic Services and Statutory Scrutiny Officer, on 01522 552840 or by e-mail at nigel.west@lincolnshire.gov.uk

SCRUTINY COMMITTEE WORK PROGRAMMES**ADULTS SCRUTINY COMMITTEE**

Chairman: Councillor Hugo Marfleet
 Vice Chairman: Councillor Rosie Kirk

24 February 2016 – 10.00 am		
Item	Contributor	Purpose
Adult Safeguarding	Barry Earnshaw, Chair of the Lincolnshire Safeguarding Adults Board. Glen Garrod, Director of Adult Social Services	Status Report
Adult Care – Quarter 3 Performance and Future Reporting Development	Glen Garrod, Director of Adult Social Services Emma Scarth, County Manager, Performance, Quality and Development	Performance Scrutiny
Better Care Fund Submission 2016-17 and Update on 2015/16	Glen Garrod, Director of Adult Social Services David Laws, Adult Care Strategy Financial Advisor	Status Report

6 April 2016 – 10.00 am		
Item	Contributor	Purpose
Care Quality Commission Inspection Update	Deanna Westwood, Inspection Manager, Adult Social Care Directorate, Central Region, Care Quality Commission	Update
Adult Care – Seasonal Resilience	Pete Sidgwick, Assistant Director of Adult Social Services, Adult Frailty and Long Term Conditions Lynne Bucknell, County Manager - Special Projects and Hospital Service	Status Report

6 April 2016 – 10.00 am		
Item	Contributor	Purpose
Lincolnshire Partnership NHS Foundation Trust – Outcomes of Care Quality Commission Inspection	To be confirmed. (<i>Provisional Item</i>)	Status Report
Minutes of the Safeguarding Scrutiny Sub Group Meeting – 6 January 2016	Catherine Wilman, Democratic Services Officer.	Update Report

25 May 2016 – 10.00 am		
Item	Contributor	Purpose
Adult Care Workforce Development	To be confirmed.	Status Report
Personal Budgets – Processes and Context	Emma Scarth, County Manager, Performance, Quality and Development Jane Mason, County Manager, Carers	Status Report
Lincolnshire Assessment and Reablement Service	Representative from Allied Health Care. (To be confirmed.)	Status Report
Adult Care – Quarter 4 and Full Year - Performance Information	Emma Scarth, County Manager, Performance, Quality and Development	Performance Scrutiny
Minutes of the Safeguarding Scrutiny Sub Group Meeting – 6 April 2016	Catherine Wilman, Democratic Services Officer.	Update Report

29 June 2016 – 10.00 am		
Item	Contributor	Purpose
Carers Commissioning Strategy and Services for Carers	Jane Mason, County Manager, Carers	Update Report

29 June 2016 – 10.00 am		
Item	Contributor	Purpose
Day Centre Visits	Various Committee Members	Status Report
Contract Management	Alina Hackney, Senior Strategic Commercial and Procurement Manager – People Services, Commercial Team.	Status Report

For more information about the work of the Adults Scrutiny Committee please contact Simon Evans, Health Scrutiny Officer, on 01522 553607 or by e-mail at simon.evans@lincolnshire.gov.uk

CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE

Chairman: Councillor John Hough
 Vice Chairman: Councillor Ray Wootten

4 March 2016		
Item	Contributor	Purpose
Review of the Council's Home to School Transport Policy in relation to Discretionary Grammar School Transport – Final Report	Tracy Johnson Senior Scrutiny Officer	Scrutiny Review Activity
School Performance 2015	Keith Batty Director of CfBT Education Services	Performance Scrutiny
Exclusion Strategy	John O'Connor Children's Service Manager – Education Support	Status Report
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Update	Cllr Ron Oxby Chairman of the Sub Group	Member Report
Theme Performance: Quarter 3	Sally Savage Chief Commissioning Officer – Children's	Performance Scrutiny
Progress 8 Workshop 2.00pm – 3.30pm		

15 April 2016		
Item	Contributor	Purpose
Proposal to consider the potential closure of Saltfleetby CE Primary School (final decision)	John O'Connor Children's Service Manager – Education Support	Pre-Decision Scrutiny (Executive Councillor decision on 29 April 2016)
Early Years and Children's Health Services Commissioning Review – Initial Modelling Options	Charlotte Gray Team Manager Children's Commissioning	Pre-Decision Scrutiny (Executive Decision on 4 May 2016)
Update from School Improvement Working Group	Cllrs Mrs Jackie Brockway and Sarah Dodds and Emma Olivier-Townrow Working Group Members	Member Report
Implementation of SEND Reforms – Lessons Learned and Progress Report	Sheridan Dodsworth Children's Service Manager – SEND John O'Connor Children's Service Manager – Education Support	Status Report

15 April 2016		
Item	Contributor	Purpose
Corporate Parenting Panel Update	Cllr David Brailsford Chairman of the Panel	Member Report
Additional Item		

27 May 2016		
Item	Contributor	Purpose
Centre for Public Scrutiny's Guide to Scrutinising Children's Safeguarding Arrangements Guide – Key Scrutiny Questions for Safeguarding – Questions 1-3 and 17	Janice Spencer Assistant Director – Children's (Safeguarding)	Performance Scrutiny
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Update	Cllr Ron Oxby Chairman of the Sub Group	Member Report
Theme Performance: Quarter 4	Sally Savage Sally Savage Chief Commissioning Officer – Children's	Performance Scrutiny
Additional Item		
Additional Item		
Additional Item		

For more information about the work of the Children and Young People Scrutiny Committee please contact Tracy Johnson, Senior Scrutiny Officer, on 01522 552164 or by e-mail at Tracy.Johnson@lincolnshire.gov.uk

COMMUNITY AND PUBLIC SAFETY SCRUTINY COMMITTEE

Chairman: Councillor Chris Brewis

Vice Chairman: Councillor Linda Wootten

9 March 2016		
Item	Contributor	Purpose
The Future Shape of the Coroners Service	Donna Sharp, County Services Manager Registration, Celebratory & Coroners	Pre-Decision Scrutiny <i>Executive: 5 April 2016</i>
Libraries Update	Tony McGinty, Consultant in Public Health	Update Report
Integrated Risk Management Plan	Nick Borrill, Acting Chief Fire Officer	Consultation
Annual Report of the Director of Public Health on the Health of the People of Lincolnshire 2015	Tony Hill, Director of Public Health	Update Report
Quarter 3 Performance – 1 October to 31 December 2015	Mark Housley, County Officer Public Protection; Tony McGinty, Consultant in Public Health; Nick Borrill, Acting Chief Fire Officer	Performance Scrutiny

13 April 2016		
Item	Contributor	Purpose
Community Engagement Strategy Revision	Nicole Hilton, Community Assets and Resilience Commissioning Manager	Pre-Decision Scrutiny <i>Executive: 4 May 2016</i> <i>Full Council : 20 May 2016</i>
Lincolnshire Resilience Forum	David Powell, Head of Emergency Planning	Status Report
Domestic Abuse Update	Karen Shooter, County Domestic Abuse Manager	Update Report
Substance Misuse Treatment Recommissioning Update	Tony McGinty, Consultant in Public Health; Robin Bellamy, Wellbeing Commissioning Manager	Update Report
Lincolnshire Community Safety Partnership Priority Areas Update	Mark Housley, County Officer Public Protection Sara Barry, Safer Communities Manager	Update Report
Lincolnshire Association of Local Councils (LALC)	Trisha Carter, Chief Executive LALC	Update Report
Sitting as the Crime and Disorder Committee		
Crime and Disorder Priorities Progress Report	Mark Housley, County Officer Public Protection	Update Report

01 June 2016		
Item	Contributor	Purpose
Assuring Sustainability of the Lincolnshire Archive	Tony McGinty, Consultant in Public Health	Pre-Decision Scrutiny <i>Executive: 7 June 2016</i>
Quarter 4 Performance – 1 January to 31 March 2016	Mark Housley, County Officer Public Protection; Tony McGinty, Consultant in Public Health; Nick Borrill, Acting Chief Fire Officer	Performance Scrutiny

13 July 2016		
Item	Contributor	Purpose

Items to be scheduled

- Domestic Abuse Update
- Crime and Disorder Priorities Progress Report
- Libraries Update / Performance Reporting
- Report to Committee on Local Welfare Support Scheme
- Exercise Barnes Wallace

For more information about the work of the Community and Public Safety Scrutiny Committee please contact Daniel Steel, Scrutiny Officer, on 01522 552102 or by e-mail at daniel.steel@lincolnshire.gov.uk

ECONOMIC SCRUTINY COMMITTEE

Chairman: Councillor Tony Bridges
Vice Chairman: Councillor Chris Pain

12 April 2016		
Item	Contributor	Purpose
Role of Apprenticeships in Growing the Local Economy	Clare Hughes Principal Commissioning Officer (LEP)	Update Report
University of Lincoln's Plan for a Medical School	Professor Sara Owen University of Lincoln Tony Hill Executive Director of Public Health	Status Report

24 May 2016		
Item	Contributor	Purpose
Theme Performance: Quarter 4	Justin Brown Enterprise Commissioner	Performance Scrutiny
Place Marketing – Update	Lydia Rusling Senior Commissioning Officer (Investment)	Update Report

12 July 2016		
Item	Contributor	Purpose

Items to be scheduled

- Grantham Southern Economic Corridor
- The Economic Value of Nature Tourism in Greater Lincolnshire
- Midlands Engine / Northern Powerhouse

For more information about the work of the Economic Scrutiny Committee please contact Tracy Johnson, Senior Scrutiny Officer, on 01522 552164 or by e-mail at Tracy.Johnson@lincolnshire.gov.uk

ENVIRONMENTAL SCRUTINY COMMITTEE

Chairman: Councillor Lewis Strange
 Vice Chairman: Councillor Mrs Victoria Ayling

11 March 2016, 10.00am Environmental Scrutiny Committee		
Item	Contributor	Purpose
Capital Appraisal for Boston Household Waste Recycling Centre	Sean Kent, Group Manager Environmental Services	Pre-Decision Scrutiny, Executive Councillor: Waste and Recycling – 18 March 2016
Low Carbon Heating Network – Progress Report	Sean Kent, Group Manager Environmental Services	Update Report
Quarter 3 Performance – 1 October to 31 December 2015	Sean Kent, Group Manager Environmental Services	Performance Scrutiny
Climate Local Action Plan Annual Report	Doug Robinson, Sustainability Team Leader	Update Report
Street Lighting Transformation Project	Richard Hardesty, Senior Project Leader	Update Report
Household Waste Recycling Centres – Future Challenges	Sean Kent, Group Manager Environmental Services	Information Paper

29 April 2016, 10.00am Environmental Scrutiny Committee		
Item	Contributor	Purpose
OFFSITE VISIT Louth & Horncastle Flood Alleviation Schemes / Gibraltar Point / English Coastal Path		

13 May 2016, 10.00am Flood and Drainage Management Scrutiny Committee		
Item	Contributor	Purpose
Investigations held under Section 19 of the Flood and Water Management Act 2010	Mark Welsh, Flood Risk and Development Manager	Update Report
Environment Agency Update <ul style="list-style-type: none"> • Louth and Horncastle Flood Alleviation Schemes Update • Boston Barrier Update 	Deborah Campbell, Environment Agency	Update Report
Disaster Management Update	David Powell, Emergency Planning	Update Report

10 June 2016, 10.00am Environmental Scrutiny Committee		
Item	Contributor	Purpose
Quarter 4 Performance – 1 January to 31 March 2016	Sean Kent, Group Manager Environmental Services	Performance Scrutiny
SCORE Presentations	Doug Robinson, Sustainability Team Leader	Update Report
Anglian Water Recycling Centres Update	Paul Dimbleby / Brian Kane Anglian Water	Update Report
Mixed Dry Recyclables Contract – Update	Sean Kent Group Manager Environmental Services	Update Report

29 July 2016, 10.00am Environmental Scrutiny Committee		
Item	Contributor	Purpose
OFFSITE VISIT CaNeBuZo – Carbon Neutral Business Zone, Wash Frontagers' Group (WFG) Sutton Bridge Marina		

Items to be scheduled – Environmental Scrutiny

- Update on Lincolnshire Energy Switch Scheme Outcome
- Update on Anaerobic Digestion Plant planning process in Lincolnshire

Items to be scheduled – Flood and Drainage Management

- Revised LRF (Local Resilience Forum) Recovery Plan
- The Flood Re-Insurance (Flood Re) Scheme – Regulations
- Insurance Industry Update – Seth Williams, Head of Public Affairs, Association of British Insurers
- Fens Waterways Link

For more information about the work of the Environmental and Flood and Drainage Management Scrutiny Committees please contact Daniel Steel, Scrutiny Officer, on 01522 552102 or by e-mail at daniel.steel@lincolnshire.gov.uk

HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE

Chairman: Councillor Mrs Christine Talbot

Vice Chairman: Councillor Chris Brewis

16 March 2016		
Item	Contributor	Purpose
Lincolnshire Partnership NHS Foundation Trust – Outcomes from Care Quality Inspection	Dr John Brewin, Chief Executive, Lincolnshire Partnership NHS Foundation Trust	Status Report
Lincolnshire Partnership NHS Foundation Trust - Adult Psychology Service – Developments in Provision	Dr John Brewin, Chief Executive, Lincolnshire Partnership NHS Foundation Trust (to be confirmed)	Status Report
Annual Report of the Director of Public Health on the Health of the People of Lincolnshire	Dr Tony Hill, Executive Director of Community Wellbeing and Public Health, Lincolnshire County Council	Status Report
Urgent Care – Constitutional Standards Recovery and Winter Resilience	Sarah Furley, Urgent Care Programme Director, Lincolnshire East Clinical Commissioning Group	Update Report
St Barnabas Hospice – Palliative Care and End of Life Care	Chris Wheway, Chief Executive, St Barnabas Hospice Trust	Status Report
South Lincolnshire CCG Update	Caroline Hall, Acting Chief Officer, South Lincolnshire Clinical Commissioning Group	Update Report
Arrangements for Consideration of Quality Accounts 2015-2016	Simon Evans, Health Scrutiny Officer	Status Report

20 April 2016		
Item	Contributor	Purpose
Boston West Hospital	Carl Cottam, General Manager, Boston West Hospital. Sue Harvey, Matron, Boston West Hospital.	Status Report
United Lincolnshire Hospitals NHS Trust – Pharmacy Services	Colin Costello, Chief Pharmacist, United Lincolnshire Hospitals NHS Trust	Update Report
East Midlands Ambulance Service - Performance and Improvements	Andy Hill, General Manager – Lincolnshire, East Midlands Ambulance Service	
Lincolnshire Cancer Strategy	Sarah-Jane Mills, Director of Planned Care and Cancer Services at Lincolnshire West Clinical Commissioning Group	Update Report

18 May 2016		
Item	Contributor	Purpose
Lincolnshire Recovery Programme Board	Jim Heys, Locality Director NHS England – Midlands and East (Central Midlands) Jeff Worrall, Portfolio Director, NHS Trust Development Authority	Update Report

Items to be programmed

- Reducing Obesity for Adults and Children
- Dementia and Neurological Services
- Exercise Black Swan - Outcomes and Learning
- Queen Elizabeth Hospitals, King's Lynn – General Update Report
- Lincolnshire Health and Care – Strategic Outline Case
- The Prevention Agenda
- Dentistry
- Lincolnshire West CCG Update on Delegated Commissioning
- Child and Adolescent Mental Health Services

For more information about the work of the Health Scrutiny Committee for Lincolnshire please contact Simon Evans, Health Scrutiny Officer, on 01522 553607 or by e-mail at Simon.Evans@lincolnshire.gov.uk

HIGHWAYS AND TRANSPORT SCRUTINY COMMITTEE

Chairman: Councillor Michael Brookes
Vice Chairman: Councillor Andrew Hagues

7 March 2016		
Item	Contributor	Purpose
Performance Report, Quarter 3 – (1 October to 31 December 2015) <ul style="list-style-type: none"> • Major Schemes, • Lincolnshire Highways Alliance • Customer Satisfaction 	Steve Willis, Chief Operating Officer, Development Services; Paul Rusted, Infrastructure Commissioner	Performance Report
Winter Maintenance Update	David Davies, Principal Maintenance Engineer	Verbal Update Report
Grantham Transport Strategy	Satish Shah, Network Manager South	Status Report
Enhancing our Users' Experience	Satish Shah, Network Manager South	Update Report
Roundabout Advertising Update	Paul Little, Network Manager North	Update Report

18 April 2016		
Item	Contributor	Purpose
Major Schemes Update	Paul Rusted, Infrastructure Commissioner	Update Report (Verbal)
Total Transport Update	Anita Ruffle, Group Manager PTU	Update Report
CCTV Pilot Scheme – Parking enforcement outside schools	Matt Jones, Parking Services Manager	Status Report
Winter Maintenance – End of Year Report	David Davies, Principal Maintenance Engineer	Performance Scrutiny
Future Service Delivery	Paul Rusted, Infrastructure Commissioner	Update Report

13 June 2016		
Item	Contributor	Purpose
Performance Report, Quarter 4 – (1 January to 31 March 2016) <ul style="list-style-type: none"> • Major Schemes, • Lincolnshire Highways Alliance • Customer Satisfaction 	Steve Willis, Chief Operating Officer, Development Services; Paul Rusted, Infrastructure Commissioner	Performance Report
Civil Parking Enforcement Annual Report 2015/16	Matt Jones, Parking Services Manager	Annual Report

11 July 2016		
Item	Contributor	Purpose
Major Schemes Update	Paul Rusted, Infrastructure Commissioner	Update Report (Verbal)
Permit Scheme – Outcome of Consultation	Mick Phoenix, Regulation Manager	Consultation

Items to be scheduled

- Regulation Services – Charges and Savings
- Highways Asset Management Strategy
- Traffic Regulation Order Policy
- Recruitment of School Crossing Patrol Staff

For more information about the work of the Highways and Transport Scrutiny Committee please contact Daniel Steel, Scrutiny Officer on 01522 552102 or by e-mail at daniel.steel@lincolnshire.gov.uk

VALUE FOR MONEY SCRUTINY COMMITTEE

Chairman: Councillor Mrs Angela Newton

Vice Chairman: Councillor Mrs Jackie Brockway

22 February 2016		
Item	Contributor	Purpose
Serco Contract Performance	Judith Hetherington-Smith Chief Information and Commissioning Officer	Performance Scrutiny
Property Services update	Kevin Kendall, Chief Property Officer	Update Report
Treasury Management Quarter 3 Performance (1 October to 31 December 2015)	Karen Tonge, Treasury Manager	Performance Scrutiny
Treasury Management Strategy Statement 2016/17	Karen Tonge, Treasury Manager	Pre-Decision Scrutiny – (Executive Councillor: Finance and Property, 21 March 2016)

26 April 2016		
Item	Contributor	Purpose
Serco Contract Performance	Judith Hetherington-Smith Chief Information and Commissioning Officer	Performance Scrutiny

21 June 2016		
Item	Contributor	Purpose
Treasury Management Performance Quarter 4 (1 January to 31 March 2016) including Treasury Management Annual Report	Karen Tonge, Treasury Manager	Performance Scrutiny
Serco Contract Performance	Judith Hetherington-Smith Chief Information and Commissioning Officer	Performance Scrutiny

Items to be scheduled

- People Strategy Update
- Voice of the Customer Annual Feedback Report
- Corporate Health and Safety Annual Report

For more information about the work of the Value of Money Scrutiny Committee please contact Nigel West, Head of Democratic Services and Statutory Scrutiny Officer, on 01522 552840 or by e-mail at nigel.west@lincolnshire.gov.uk

Task and Finish Group Review Activity

(as at 17 February 2016)

Current Reviews

Committee	Task & Finish Group	Next Meeting(s)	Completion Date
Children and Young People Scrutiny Committee	Review of the Council's Home to School Transport Policy in relation to Discretionary Grammar School Transport Membership; Councillors CJTH Brewis, Mrs J Brockway, CED Mair, DC Morgan, Mrs M J Overton MBE, Councillor Mrs C A Talbot, WS Webb, P Wood and R Wootten.		4 March 2016

All completed review reports to be approved by parent scrutiny committee before consideration at a meeting of the County Council's Executive.

Working Group Activity

(as at 17 February 2016)

Committee	Working Group	Meeting Date(s)	Notes (if Any)
Children and Young People Scrutiny Committee	Closure of Saltfleetby Primary School	26 February 2016	The Working Group comprises Councillors Sarah Dodds, John Hough and Ron Oxby.
Children and Young People Scrutiny Committee	School Improvement	22 March 2016 Update to the Committee on 15 April 2016	The Working Group comprises Councillors Mrs Jackie Brockway and Sarah Dodds, and Mrs Emma Olivier-Townrow.
Health Scrutiny Committee for Lincolnshire	Joint Health and Wellbeing Strategy – Theme Dashboard and Annual Assurance Report	One meeting to be arranged in January 2016	The Working Group comprises Councillors Mrs Christine Talbot, Chris Brewis, Jackie Kirk (Lincoln City), Steve Palmer, Judy Renshaw and Mrs Sue Wray.

FORWARD PLAN OF KEY DECISIONS FROM 01 MARCH 2016

DEC REF	MATTERS FOR DECISION	REPORT STATUS	DECISION MAKER AND DATE OF DECISION	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	DOCUMENTS TO BE CONSIDERED	OFFICER(S) FROM WHOM FURTHER INFORMATION CAN BE OBTAINED AND REPRESENTATIONS MADE (All officers are based at County Offices, Newland, Lincoln LN1 1YL unless otherwise stated)	DIVISIONS AFFECTED
I010715	Public Transport - Market Moderation	Exempt	Executive Between 22 Feb 2016 and 31 Mar 2016		Exempt Report	Group Manager - PTU Tel: 01522 553147 Email: anita.ruffle@lincolnshire.gov.uk	All Divisions
I010730	Better Care Fund Submission 2016/17	Open	Executive Between 1 Mar 2016 and 6 Apr 2016	Adults Scrutiny Committee	Report	Director of Adult Care Tel: 01522 553844 Email: glen.garrod@lincolnshire.gov.uk	All Divisions
I010714	The proposed Vocational Unit at Lincolnshire Secure Unit	Open	Executive 1 Mar 2016		Report	Secure Unit Manager Tel: 01529 414300 Email: david.clarke@lincolnshire.gov.uk	All Divisions
I010733	Street Lighting Policy Amendments	Open	Executive Councillor: Highways, Transport, IT 1 Mar 2016		Report	Group Manager - Design Services Tel: 01522 552394 Email: john.monk@lincolnshire.gov.uk	All Divisions

FORWARD PLAN OF KEY DECISIONS FROM 01 MARCH 2016

DEC REF	MATTERS FOR DECISION	REPORT STATUS	DECISION MAKER AND DATE OF DECISION	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	DOCUMENTS TO BE CONSIDERED	OFFICER(S) FROM WHOM FURTHER INFORMATION CAN BE OBTAINED AND REPRESENTATIONS MADE (All officers are based at County Offices, Newland, Lincoln LN1 1YL unless otherwise stated)	DIVISIONS AFFECTED
I010713	Capital Appraisal for Boston Household Waste Recycling Centre	Open	Executive Councillor: Waste, Recycling 18 Mar 2016	Environmental Scrutiny Committee	Report	Group Manager - Environmental Services Tel: 01522 554833 Email: sean.kent@lincolnshire.gov.uk	Boston Coastal; Boston East; Boston Fishtoft; Boston North West; Boston Rural; Boston South; Boston West
I010365	Adoption of the outcomes of the Tourism Review	Open	Executive Councillor: Economic Development, Environment, Planning, Tourism 31 Mar 2016	Tourism businesses; tourism partnerships	Report	Enterprise Commissioner Tel: 01522 550630 Email: justin.brown@lincolnshire.gov.uk	All Divisions
I010609	The Future Shape of the Coroners Service	Exempt	Executive 5 Apr 2016		Exempt Report	Public Health Consultant Tel: 01522 554227 Email: liz.morgan@lincolnshire.gov.uk	All Divisions
I010171	Assuring Sustainability of the Lincolnshire Archives	Open	Executive 7 Jun 2016	Depositors' Stakeholder Event; Community and Public Safety Scrutiny Committee	Report	Community Assets and Resilience Commissioning Manager Tel: 01522 553786 Email: nicole.hilton@lincolnshire.gov.uk	All Divisions

FORWARD PLAN OF KEY DECISIONS FROM 01 MARCH 2016

DEC REF	MATTERS FOR DECISION	REPORT STATUS	DECISION MAKER AND DATE OF DECISION	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	DOCUMENTS TO BE CONSIDERED	OFFICER(S) FROM WHOM FURTHER INFORMATION CAN BE OBTAINED AND REPRESENTATIONS MADE (All officers are based at County Offices, Newland, Lincoln LN1 1YL unless otherwise stated)	DIVISIONS AFFECTED
I010710	Future of the Heritage Services	Open	Executive 4 Oct 2016	Community and Public Safety Scrutiny Committee	Report	Community Assets and Resilience Commissioning Manager Tel: 01522 553786 Email: nicole.hilton@lincolnshire.gov.uk	All Divisions

EXECUTIVE MEMBERS

Councillor Name	Portfolio
Councillor M J Hill OBE (Leader of the Council)	Governance, Communications and Commissioning
Councillor Mrs P A Bradwell (Deputy Leader)	Adult Care and Health Services, Children's Services
Councillor C J Davie	Economic Development, Environment, Planning, Tourism
Councillor R G Davies	Highways, Transport, IT
Councillor M S Jones	Finance, Property
Councillor P A Robinson	Fire and Rescue, Emergency Planning, Trading Standards, Equality and Diversity
Councillor R A Shore	Waste, Recycling
Councillor Mrs S Woolley	NHS Liaison, Community Engagement
Councillor C N Worth	Libraries, Heritage, Culture, Registration and Coroners Service
Councillor B Young	Crime Reduction, People Management, Legal

This page is intentionally left blank